



# South Carolina Commission on Higher Education

Layton McCurdy, M.D., Chairman  
Mr. Daniel Ravenel, Vice Chairman  
Douglas R. Forbes, D.M.D.  
Dr. Bettie Rose Horne  
Mr. Kenneth W. Jackson  
Dr. Raghu Korrapati  
Dr. Louis B. Lynn  
Ms. Cynthia C. Mosteller  
Mr. James R. Sanders  
Mr. Hood Temple  
Mr. Randy Thomas  
Mr. Kenneth B. Wingate  
Mr. Neal J. Workman, Jr.  
Dr. Mitchell Zais

CAAL  
9/4/2008  
Agenda Item 5

Dr. Garrison Walters, Executive Director

September 4, 2008

## MEMORANDUM

**To:** Dr. Bettie Rose Horne, Chair, and Members, Committee on Academic Affairs and Licensing

**From:** Dr. Gail M. Morrison, Director of Academic Affairs and Licensing

A handwritten signature in black ink, appearing to read "GMM", is written over the "From:" line.

### Consideration of Guidelines for the Commission on Higher Education's Centers of Excellence Competitive Grants Program (Teacher Education) Fiscal Year 2009-10

#### Background

The *Education Improvement Act of 1984* provides for the establishment of a contract program with public or private colleges in South Carolina to foster the development of "Centers of Excellence" in particular areas of need related to teacher education. State funding is provided for up to five years at a decreasing rate each year with the goal of establishing statewide resource centers that address the needs of high need schools and districts. There are currently 15 active Centers of Excellence. Only six of these currently receive EIA State funding; the other nine Centers continue to operate through support from the institutions and other grants. (A list of Centers is attached to the enclosed *Guidelines*.)

The *Guidelines* were substantially changed for the FY 2003-04 proposal competition. The Education Oversight Committee and its Education Improvement Act Subcommittee indicated the need for higher education institutions to become more actively involved with low performing schools and districts. The *Guidelines* were changed to address this need and now require that a Center must focus its activities on low performing schools and districts. The FY 2009-10 *Guidelines* include a list of low performing schools and districts derived from the Education Accountability Act Report Card data for 2007. The target schools and districts are

those that have an overall rating of Below Average or Unsatisfactory and a Poverty Index of 25 percent or greater. A summary of the requirements contained in the FY 2009-10 *Guidelines* is provided below:

- Proposals must demonstrate an institutional commitment to work with low performing schools and districts to assist them in raising student academic achievement. The Commission is seeking proposals that involve faculty and students from across the entire campus in a concerted effort of assistance.
- Each Center should also demonstrate a commitment to offering sustained, high-quality professional development programs in its area of expertise. This component of the *Guidelines* has been re-structured so as to be aligned with the Education Oversight Committee's (EOC) focus on improving the quality of teaching in the State's low performing schools. For FY 2009-10, the priority areas are aligned with the EOC's focus on developing innovative training programs for recruitment and retention of teachers that will improve instruction and achievement at all grade levels in low performing schools. Such training programs should be focused on developing strategies for attracting high-quality teachers, mentoring of new teachers, assisting with classroom management strategies, using assessment to guide instruction, developing interpersonal communication skills for working with parents and the community, and assisting teachers to become professional educators. Teacher education and arts and sciences faculty should be included in providing services to the low-performing schools.
- A proposed Center must offer activities and strategies that are tied to State content and assessment standards and the S.C. Professional Development Standards.
- Collaboration on the proposal's design must occur with a low performing school or district. Priority points will be given to Centers that work with an entire school district in a low-poverty area of the state. In addition, the proposal may work with other education stakeholders, including other schools and districts, other higher education institutions, other Centers of Excellence, professional education associations, parent groups, and the private sector.
- The Center must have a well-defined plan for achievement. This plan should be tied to raising the academic achievement levels of the students at the target school(s) and district(s) in addition to recruitment and retention of qualified teachers.

- Institutions must demonstrate a funding commitment to a proposed center for at least six years, one year beyond the five-year State funding period either through institutional or external support. The intent of the Centers of Excellence Program is to create long-lasting, institutionalized resource centers for the State that will have an impact on K-12 schools.
- The Center must demonstrate that it is using innovative practices that are based on sound research and have been shown to be successful in recruiting and retaining teachers and in improving student achievement.

Funding for the one new center in FY 2009-10 at the current level of funding is contingent upon level funding from the Education Oversight Committee for this program.

Institutions working with eligible districts and schools are encouraged to consult the *Improving Teacher Quality Higher Education Grants Guidelines* for additional funding information focused on professional development programs.

The attached *Guidelines* are identical to the ones used for FY 2008-09 except for the changes in the priority areas that will support the EOC's activities for FY 2009-10 (page five of the *Guidelines*). For your ease of reference, staff-recommended changes from the 2008-09 guidelines are noted in the attached document as tracked changes. These *Guidelines* will be posted on the Commission's web site for access by institutions upon approval by the Commission.

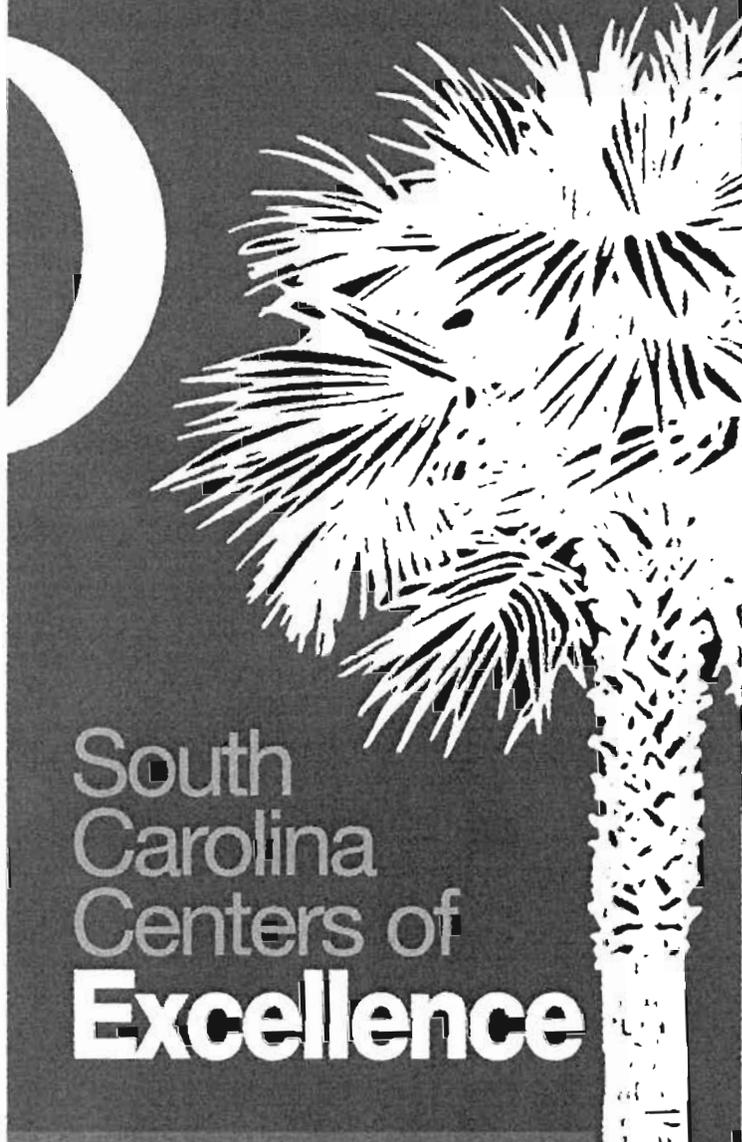
### **Recommendation**

The staff recommends that the Committee on Academic Affairs and Licensing commend favorably to the Commission approval of the attached *Guidelines for Centers of Excellence (Teacher Education)* for FY 2009-10.

**Attachment:** Draft Guidelines for Centers of Excellence (RFP) FY 2009-10 (Teacher Education)

CENTERS OF EXCELLENCE  
EDUCATION IMPROVEMENT ACT  
OF 1984

South Carolina  
Commission on  
Higher Education



South  
Carolina  
Centers of  
**Excellence**

**REQUEST FOR  
PROPOSALS**

**FISCAL YEAR  
2009-10**

*Focus on  
Recruitment and  
Retention of Teachers*

Administered by:  
S.C. Commission on Higher  
Education  
1333 Main Street, Suite 200  
Columbia, SC 29201

Intent to Submit Form Due:  
December 1, 2008

Proposal Deadline:  
February 6, 2009

Review Panel Meeting:  
February 27, 2009

For further information please  
contact:

Dr. Paula Gregg  
Phone: 803-737-2246  
FAX: 803-737-2297  
E-mail: [pgregg@che.sc.gov](mailto:pgregg@che.sc.gov)

**GUIDELINES FOR SUBMISSION OF PROPOSALS  
CENTERS OF EXCELLENCE  
EDUCATION IMPROVEMENT ACT OF 1984  
2009-10 FISCAL YEAR**

**PURPOSE OF THE CENTERS OF EXCELLENCE PROGRAM**

The purpose of this competitive grant program is to enable eligible institutions, or groupings of such institutions, to serve as "state-of-the-art" resource centers for South Carolina in a specific area related to the improvement of teacher education. Teacher education encompasses both in-service and pre-service training. These "resource centers" develop and model state-of-the-art teaching practices, conduct research, disseminate information, and provide training for K-12 and higher education personnel in the Center's specific area of expertise. Research has shown that the single greatest factor influencing student achievement is teacher quality. In order for the state to attain its education goals, we must ensure that all students have access to highly qualified teachers and educational programs. Towards this goal, the new focus of the Centers of Excellence Program will concentrate on assisting low-performing schools and districts. The Commission envisions the Center to be a university-wide effort. Typical activities include:

- developing and modeling state-of-the-art pre-service preparation programs for other institutions of higher education to emulate that focus on increasing the number of teachers appropriately prepared to work effectively with students in low-performing schools and with diverse needs;
- developing innovative school-based projects to enhance student and teacher achievement at low-performing schools;
- conducting statewide school-based and campus-based faculty development activities related to State content and assessment standards;
- conducting research and evaluation activities related to teacher quality and student achievement;
- serving as a state (and/or regional and national) clearinghouse for information dissemination on center activities;
- providing demonstration, outreach, and technical assistance programs for low performing schools and districts and institutions of higher education as requested.

## ELIGIBLE INSTITUTIONS

Any public or private college/university in the State authorized by the State Board of Education to offer one or more degree programs at graduate or undergraduate levels for the preparation of teachers is eligible to apply. To assist in the outreach to the State's low-performing schools, the Center should engage faculty and students from across the university. Although collaborative proposals involving more than one institution are welcome, one institution must be designated as the fiscal agent.

Institutions which currently receive State funding for a Center of Excellence may apply for a second Center. However, **State funding is limited to a maximum of two Centers for each institution.** There is no required period of absence of funding upon completion of State funding for an existing Center prior to submission of a proposal for a new Center of Excellence. Institutions that do not comply with the Commission's programmatic and budgetary reporting requirements are not eligible to submit a proposal for the year following the non-compliance.

**Institutions interested in submitting a proposal for FY 2009-10 should submit an "Intent to Submit Proposal" form due at the Commission on or before December 1, 2008. This in no way commits the institution but assists staff in preparation for the review process. The form is attached on page 22.**

## CHARACTERISTICS OF A CENTER OF EXCELLENCE

### 1. Purpose

A Center must focus on the development and modeling of state-of-the-art teacher training programs (in-service and pre-service) at the host institution as well as serve as a catalyst for changing teacher training programs at other institutions of higher education which prepare and support teachers. Centers should enhance the institution's professional development programs as an integral part of its mission and focus services on low-performing schools as identified under the Education Accountability Act's annual report cards for 2006. Target schools and districts are those that have an EAA absolute rating of average or lower and a poverty index of  $> 25\%$ . A list of these schools can be found at [http://www.che.sc.gov/AcademicAffairs/CentExc/CentersofEX\\_schools&Districts\\_1.pdf](http://www.che.sc.gov/AcademicAffairs/CentExc/CentersofEX_schools&Districts_1.pdf). (or <http://ed.sc.gov/topics/researchandstats/schoolreportcard/2006/data/>) The goal of the program is to increase higher education's involvement in working more closely with low-performing schools through professional development, teacher education programs, and other units within the institution. State-of-the-art practices include but are not limited to:

- innovative practices that enable school personnel to improve student achievement;
- effective, sustained, high quality professional development;

- collaboration with major education stakeholders, including local school districts and schools, other higher education institutions and Centers of Excellence, professional associations, parent groups, and the private sector;
- field-based teacher education programs, including professional development schools;
- technology-based instructional techniques;
- innovative practices for teaching children with diverse backgrounds and diverse learning styles;
- assistance to teachers in understanding state content and assessment standards and how to help all students meet or exceed these standards.

The Center's activities must directly support one or more existing educational programs at the institution. There should be clearly defined benefits for both K-12 and higher education in the State and these should be directly linked to the training of high quality teachers and raising student academic achievement. The Center should demonstrate how the activities will support the improvement of low-performing school partners and be tied to State content and assessment standards.

## **2. Achievement of Excellence**

A proposed Center must demonstrate a substantial likelihood of achieving success with its K-12 partners and developing a reputation for statewide excellence within the five-year State funding period. Annual measurable benchmarks for evaluating progress toward the stated goals must be included in the proposal, as well as a list of specific achievements to be realized.

## **3. Institutional Commitment**

A Center must be funded in part by the institution to demonstrate its commitment to the proposed Center's goals and objectives and its commitment to working with low-performing K-12 schools and districts. The proposal must demonstrate a match of institutional/external support. Support can be in-kind, release time, financial commitment, change to academic programs, or inclusion of the project in the institution's service learning program, among others. Matching funds from district partners are strongly encouraged.

## **4. Collaboration with Related Centers, State Department of Education Initiatives, or Major Education Stakeholders**

A Center must design its programs and activities as follows:

- in collaboration with a low-performing school(s) and/or district(s) that will be the target of its activities;
- in collaboration with other Centers of Excellence and/or Teacher Recruitment Centers in all appropriate related activities;
- in collaboration with all parties that are affected by the Center's programs, including other institutions of higher education, other local school districts, professional associations, parents, and the private sector; and
- be consistent with ongoing related curriculum, assessment, teacher preparation, or professional development activities at the South Carolina State Department of Education, The Educational Accountability Act of 1998, Teacher Quality Act of 2000, and the State's NCATE partnership.

## FUNDING

Commission funding (\$135,000-\$150,000 per year) is to be matched by institutional and/or external funding allotments. EIA funding for a Center is for five years, contingent on the availability of funds and annual reviews and attendance of director at required meetings as well as submission of required accountability and budgetary information by designated deadlines. Each fiscal year of the grant period **begins August 1 and ends August 31 the following year.** Upon completion of each year, an annual program evaluation with financial report is required to be submitted to the Commission for review prior to release of the next-year funds. **Funding is contingent upon approval of funds by the General Assembly.**

The Commission seeks to support programs that will significantly impact K-16 education and therefore require substantial levels of funding. It also seeks assurance of the long-term stability of programs to maximize the impact on K-16 education. The proposal must demonstrate a match of institutional/external support. Funding for a center will occur on the following funding scale:

YEAR 1	YEAR 2	YEAR 3 - 5
100% Commission funding + Institutional/External funding	90% of Year 1 Commission Funding + Institutional/External funding	75% of Year 1 Commission Funding + Institutional/External funding

There is no set percentage amount for the match; however, the center should ensure that matching funds are at a level sufficient to lead to success of activities and strategies. Support from other sources is required and is a factor in determining selection of proposals for funding.

## PRIORITIES FOR FUNDING

Proposals must address the ~~discipline~~-area listed in #1 below. All proposals must focus activities on a low-performing school(s) or district(s) as defined by the South Carolina Education Accountability Act's Report Card ratings ([http://che.sc.gov/New\\_Web/ForInstitutions/TeacherEdGrants.htm](http://che.sc.gov/New_Web/ForInstitutions/TeacherEdGrants.htm)) for 2007. The priorities listed below address the needs identified by the Education Oversight Committee and reflect the focus of EOC activities for FY 2009-10 which is on recruitment and retention of teachers.

1. The Education Oversight Committee has specifically requested that proposals focus on:
  - ~~developing innovative training programs in mathematics and science~~recruitment and retention of teachers that will improve instruction and achievement at all grade levels in low performing schools. ~~Such training programs should be~~Such training programs should be focused on developing strategies for attracting high-quality teachers, mentoring of new teachers, assisting with classroom management strategies, using assessment to guide instruction, developing interpersonal communication skills for working with parents, and the community, and assisting teachers to become professional educators. focused on helping teachers improve their skills in mathematics and science and motivate students to pursue opportunities in mathematics and science. Teacher education and arts and sciences faculty should be included in providing services to the low-performing schools.
2. Priority will be given to proposals that demonstrate the institution's commitment to model as well as develop state-of-the-art programs evidenced by a commitment to change ongoing academic programs at the institution as a result of the Center's work.
3. Priority will be given to proposals that demonstrate a commitment to a professional development program focused on the Center's area of expertise and aligned with South Carolina Professional Development Standards (<http://www.scteachers.org/educate/edpdf/rules/pdpolicy.pdf>).
4. Priority will be given to proposals in which representatives from the targeted low performing school(s) or district(s) **are involved** in the development of the collaborative effort. Involving other higher education institutions, the private sector, other schools and/or districts, and members of the community will enhance the proposal's competitiveness for funding. The proposal narrative must describe the collaboration and the previous planning activities between the institution and

the major education stakeholders. A discussion of the clearly defined roles of all of the project's partners (K-16) must be included.

5. Priority will be given to proposals which have a clear evaluation and assessment protocol with leading indicators of progress, which would facilitate dissemination and replication of successful strategies, programs, or incentives and show student improvement.
6. Priority will also be given to proposals that draw upon the higher education institution's demonstrated strength and experience in relevant program areas. This experience can be demonstrated through a **brief** description of such evidence as:
  - Quality of faculty as indicated by publications, presentations, K-12 service, consultations, and other experience;
  - Institutional support for the program as indicated by letters of support from central administration, deans, and department heads; budget, faculty time, facilities, and equipment allocations; special programmatic initiatives, etc.;
  - Previous collaborative efforts with major education stakeholders in related program areas;
  - Demonstrated ability to offer high-quality professional development for K-12 school personnel. If professional development courses are to be offered, they should meet the Commission's *Guidelines for Graduate Courses Offered for Professional Development of School Personnel* ([http://www.che.sc.gov/New\\_Web/ForInstitutions/AcadPolicy.htm](http://www.che.sc.gov/New_Web/ForInstitutions/AcadPolicy.htm) ).
7. Finally, priority will be based on the likelihood that the program, if funded, will have a lasting impact on education at the school, district, and eventually the State.
8. Each proposal will be reviewed by a review panel consisting of an external reviewer and member of higher education and PK-12 institutions, and other education state agencies. The project director, institutional administration, and other members of the partnership are expected to present the proposal to the review panel and answer questions from the panel on ~~March 7, 2008~~ February 27, 2009.

## PROPOSAL DEVELOPMENT

In addition to other data that the proposing institution deems relevant, proposals should include information organized according to the following sections (forms are included in **Appendix 1**):

1. Title Page (form provided)

2. Table of Contents

3. **Abstract** to include (limit one page single-spaced; **required**):

- purpose of the project
- activities to be implemented
- target population to be served
- expected outcomes
- school and/or district partners

4. **Narrative.** The narrative of the proposal, not to exceed 30 double-spaced pages (with 1-inch margins, 12 pt. font), must provide detailed information about the proposed Center and include, at minimum, the following information:

- a. **The Center's Purpose/Focus:** Describe the Center's area of focus and how the Center will benefit both the institution and the targeted K-12 school/district. This section must include evidence of the demonstrated need to be addressed.
- b. **Plan for Achievement:** Include a detailed description of the activities to be implemented and how these will meet the Center's goals and objectives. Discussion of how these activities will meet the needs of teacher education and student achievement must be included. Discuss how the proposed plan to be implemented includes sufficient effective approaches to address objectives. In addition, the plan must include well-defined, measurable benchmarks of expected progress at the end of each of the five years and should address the following goals:
  - (1) Developing and modeling exemplary teacher training programs that (i) are collaborative, (ii) field-based, (iii) use state-of-the-art technology, and (iv) use proven strategies.
  - (2) Developing an influential constituency for the Center composed of stakeholders who will work with the Center and support the Center over the period of funding;
  - (3) Achieving a position of leadership in the State within five years such that the Center is a state resource in its area of expertise;
  - (4) Developing a **detailed** research agenda that will enable higher education faculty and K-12 personnel statewide to improve classroom effectiveness and student achievement. Specifically, the plan should provide examples of ongoing research questions that will be examined as a function of the

Center's activities, how the research will be implemented, and how the research findings will be used to improve academic programs (pre-service and in-service).

- c. **Evaluation Plan:** Cite specific evaluation measures that will be used annually to assess the effectiveness of the Center in accomplishing the **Plan for Achievement**. The evaluation plan must address program objectives, performance indicators, benchmarks to monitor progress toward goals, and outcome measures to assess the effect of the activities on participants and on student achievement.

The proposal must identify an external evaluator for the program. The plan should include:

- the types of data to be collected;
  - when data will be collected;
  - methods and procedures used for collecting data;
  - means of analyzing the data;
  - how information from the data will be used to monitor success, make changes in program design, if necessary, and
  - provide accountability information about the project's success,
  - vitae of the external evaluator.
- d. **Institutional Strengths:** Cite accomplishments of existing academic, research, or professional development programs to demonstrate a likelihood of the Center's achieving success within a reasonable period of time. Evidence must be provided to justify the Center's suitability to the institution, in terms of either the institution's mix of related academic/research/professional development programs or the presence of advantageous institutional or community resources. Present evidence concerning previous institutional collaboration with the K-12 community and other education stakeholders, especially as it relates to low performing schools or addressing student achievement.
- e. **Center Staffing:** State who the Center director will be, summarize his/her qualifications, and stipulate the director's time commitment to Center activities (typically .5 to 1.0 FTE). Also describe other faculty and/or support staff, teachers, and administrators involved in the Center's program and their projected time commitment to the Center. Abbreviated vita (2 pages) for the director and any other faculty associated with the Center's activities should be attached to the proposal. Provide evidence indicating that the director and/or other Center staff members will be able to promote non-programmatic as well as programmatic aspects of the Center, including developing internal and external constituencies and institutionalizing funding for Center activities.

- f. **Benefit to the Institution:** Explain why the institution is willing to commit its resources to the Center. For example, what will be the impact of the Center on the institution's academic/research/professional development programs? How will the proposed Center improve the quality of institutional programs and enhance existing institutional strengths in the Center's area of concentration and related fields? How will the Center impact the institution's community outreach with K-12 schools (university-wide)?
  - g. **Institutional Commitment:** Demonstrate institutional and faculty support of the Center for the five years of State funding. Letters from faculty and administrators in program areas related to the Center's focus supporting the proposed Center may be included. Letters of support from the K-12 partners must be included. Provide evidence that of institutional support beyond the five years of State funding.
  - h. **Benefit to K-12 Districts/Schools:** Describe the expected benefit to the partner districts and/or schools and how the research base will support staff efforts to improve low performing districts and schools. Include a description of who will be served.
  - i. **Identification of Similar and Related Centers:** Provide a short description of any similar Centers regionally or nationally and explain how the proposed Center will seek to benefit from other similar centers' experiences. A list of South Carolina Centers of Excellence funded through the Education Improvement Act is attached.
  - j. **Collaborative Planning:** Briefly describe the collaborative planning activities that have occurred between the institution and the partner district(s)/school(s) (Agreement form included in **Appendix 1**).
5. **Two-Year Time Line.** Include the attached Two-Year Time Line to provide an outline of Center programs and approximate dates for beginning (and concluding, if appropriate) those programs.
  6. **Budget:** Provide a proposed budget (August 1 through August 31 the following year), in reasonable detail for the first and second years of operation and less detailed budget estimates for the third through fifth years. Budgets will indicate all anticipated expenditures for equipment, materials, salaries and benefits, and other operating expenses. Proposed salary expenditures should provide sufficient detail to identify the number of professional positions to be filled, the amount of time associated with each, and estimated salary for each position. The budget should demonstrate a funding commitment of six years (one year beyond state

funding) either through institutional or external support). **No institutional overhead is allowed.** A complete justification/explanation of funding amounts must accompany the budget summary.

**No more than 50% of the total budget should be used for salaries and fringes.**

## **PROPOSAL SUBMISSION, METHOD OF SELECTION AND OTHER PROCEDURES**

Proposals must be submitted in 10 copies (not spiral bound) and one disk/CD-ROM (**Word** format, not pdf), must be signed by the chief executive officer of the proposing institution, and must be addressed to the Commission on Higher Education; Dr. Paula Gregg; Centers of Excellence Program (Teacher Education); 1333 Main Street, Suite 200; Columbia, SC 29201. They must be received at the Commission by not later than **5:00 p.m. on February 6, 2009**. The following method of selection and other procedures will be followed:

1. Proposals will be reviewed by a panel that includes at least one outside reviewer, representatives from the State Department of Education and the Commission on Higher Education staffs, and at least one representative each from the K-12 and higher education communities.
2. Each submitting institution will participate in a review that will include the opportunity to make a brief oral presentation and respond to questions from the review panel. Reviews are approximately one hour in length. The proposed project director and other representatives will be invited and encouraged to participate in the review which will be scheduled soon after receipt of proposals.
3. The review panel will forward its recommendations to the Committee on Academic Affairs and Licensing and the Commission on Higher Education.
4. Approved programs will be reviewed each year by Commission staff after receipt of the end-of-year project report to determine progress toward achieving established goals and to review expenditures prior to release of funds for the ensuing year.
5. No center will be awarded State funds for more than five consecutive years.
  - Appendix 1: Required Forms
  - List of Centers
  - List of Eligible Schools and Districts
  - Intent to Submit Form

| Revised 7/08

DRAFT

COVER PAGE  
 SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION  
 CENTERS OF EXCELLENCE PROGRAM  
 EDUCATION IMPROVEMENT ACT OF 1984  
 PROJECT YEAR 2009-10

Institution			
Center Name			
Project Director/Title	Address		
	Phone		
	Fax		
Institutional Contact	E-mail		
	Address		
Fiscal Officer/Title	Phone		
<b>Proposed Funding</b>	<b>Year One</b>	<b>Five Year Total</b>	<b>School or District Partners</b>
State Funds Requested			
Institutional Funds			
Other Funds			
Total			
Institutional Approval Chief Executive Officer _____			
Date _____			

**CENTERS OF EXCELLENCE PROGRAM  
 EDUCATION IMPROVEMENT ACT OF 1984  
 PROPOSED PROJECT TIMELINE  
 FY 2009-10 AND FY 2010-11**

Institution		
Center Name		
Program/Activity	Begin Date	Target End Date

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**

Project Year: 2009-10

INSTITUTION:	Proposed Budget	Institutional Match	CHE use
PROJECT DIRECTOR:			
<b>1. Key Personnel(Faculty/Administration) LIST NAMES &amp; Role</b>			
A. Salaries			
1			
2			
3			
4			
Total Key Personnel Salaries			
B. Fringe Benefits TOTAL			
<b>TOTAL KEY PERSONNEL COSTS</b>			
<b>2. Support Personnel (LIST NAMES)</b>			
A. Salaries			
1			
2			
3			
4			
Total Support Personnel Salaries			
B. Fringe Benefits TOTAL			
<b>Total SUPPORT PERSONNEL COSTS</b>			
<b>TOTAL PERSONNEL COSTS</b>			
<b>3. Participant Support (District/School participants)</b>			
a. Books			
b. Supplies and Materials			
c. Travel			
d. Room and Board			
e. Food			
f. Tuition			
g. Other - PLEASE SPECIFY			
Total Participant Costs			
<b>4. Supplies and Materials (Institution)</b>			
a.			
b.			
c.			
d.			
Total Supply Costs			
<b>5. Equipment</b>			
a.			
b.			

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**  
 Project Year: 2009-10

INSTITUTION:	Proposed Budget	Institutional Match	CHE use
c.			
d.			
<b>Total Equipment Costs</b>			
<b>6. Additional Costs - PLEASE SPECIFY</b>			
a.			
b.			
c.			
d.			
<b>Total Additional Costs</b>			
<b>7. Travel</b>			
a.			
b.			
<b>Total Other Travel</b>			
<b>TOTAL PROJECT COSTS</b>	\$	-	
Project Director(s)		Typed Name & Title Signature Date	
Institutional Authority		Typed Name & Title Signature Date	

**Fringe Breakdown - Key Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**Fringe Breakdown - Support Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**

Project Year: 2010-11

INSTITUTION:	Proposed Budget	Institutional Match	CHE use
PROJECT DIRECTOR:			
1. Key Personnel(Faculty/Administration) LIST NAMES & Role			
A. Salaries			
1			
2			
3			
4			
Total Key Personnel Salaries			
B. Fringe Benefits TOTAL			
TOTAL KEY PERSONNEL COSTS			
2. Support Personnel (LIST NAMES)			
A. Salaries			
1			
2			
3			
4			
Total Support Personnel Salaries			
B. Fringe Benefits TOTAL			
Total SUPPORT PERSONNEL COSTS			
TOTAL PERSONNEL COSTS			
3. Participant Support (District/School participants)			
a. Books			
b. Supplies and Materials			
c. Travel			
d. Room and Board			
e. Food			
f. Tuition			
g. Other - PLEASE SPECIFY			
Total Participant Costs			
4. Supplies and Materials (Institution)			
a.			
b.			
c.			
d.			
Total Supply Costs			
5. Equipment			
a.			
b.			

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**  
 Project Year: 2010-11

<b>INSTITUTION:</b>	<b>Proposed Budget</b>	<b>Institutional Match</b>	<b>CHE use</b>
c.			
d.			
<b>Total Equipment Costs</b>			
<b>6. Additional Costs - PLEASE SPECIFY</b>			
a.			
b.			
c.			
d.			
<b>Total Additional Costs</b>			
<b>7. Travel</b>			
a.			
b.			
<b>Total Other Travel</b>			
<b>TOTAL PROJECT COSTS</b>	\$		
<b>Project Director(s)</b>		<b>Typed Name &amp; Title</b>	
		Signature	
		Date	
<b>Institutional Authority</b>		<b>Typed Name &amp; Title</b>	
		Signature	
		Date	

**Fringe Breakdown - Key Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**Fringe Breakdown - Support Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**  
 Project Year: 2011-12

INSTITUTION:	Proposed Budget	Institutional Match	CHE use
PROJECT DIRECTOR:			
1. Key Personnel(Faculty/Administration) LIST NAMES & Role			
A. Salaries			
1			
2			
3			
4			
Total Key Personnel Salaries			
B. Fringe Benefits TOTAL			
<b>TOTAL KEY PERSONNEL COSTS</b>			
2. Support Personnel (LIST NAMES)			
A. Salaries			
1			
2			
3			
4			
Total Support Personnel Salaries			
B. Fringe Benefits TOTAL			
<b>Total SUPPORT PERSONNEL COSTS</b>			
<b>TOTAL PERSONNEL COSTS</b>			
3. Participant Support (District/School participants)			
a. Books			
b. Supplies and Materials			
c. Travel			
d. Room and Board			
e. Food			
f. Tuition			
g. Other - PLEASE SPECIFY			
Total Participant Costs			
4. Supplies and Materials (Institution)			
a.			
b.			
c.			
d.			
Total Supply Costs			
5. Equipment			
a.			
b.			

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**  
 Project Year: 2011-12

<b>INSTITUTION:</b>	<b>Proposed Budget</b>	<b>Institutional Match</b>	<b>CHE use</b>
c.			
d.			
<b>Total Equipment Costs</b>			
<b>6. Additional Costs - PLEASE SPECIFY</b>			
a.			
b.			
c.			
d.			
<b>Total Additional Costs</b>			
<b>7. Travel</b>			
a.			
b.			
<b>Total Other Travel</b>			
<b>TOTAL PROJECT COSTS</b>	\$	-	
<b>Project Director(s)</b>		<b>Typed Name &amp; Title</b>	
		Signature	
		Date	
<b>Institutional Authority</b>		<b>Typed Name &amp; Title</b>	
		Signature	
		Date	

**Fringe Breakdown - Key Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**Fringe Breakdown - Support Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**  
**Project Year: 2012-13**

INSTITUTION:	Proposed Budget	Institutional Match	CHE use
<b>PROJECT DIRECTOR:</b>			
<b>1. Key Personnel(Faculty/Administration) LIST NAMES &amp; Role</b>			
<b>A. Salaries</b>			
1			
2			
3			
4			
<b>Total Key Personnel Salaries</b>			
<b>B. Fringe Benefits TOTAL</b>			
<b>TOTAL KEY PERSONNEL COSTS</b>			
<b>2. Support Personnel (LIST NAMES)</b>			
<b>A. Salaries</b>			
1			
2			
3			
4			
<b>Total Support Personnel Salaries</b>			
<b>B. Fringe Benefits TOTAL</b>			
<b>Total SUPPORT PERSONNEL COSTS</b>			
<b>TOTAL PERSONNEL COSTS</b>			
<b>3. Participant Support (District/School participants)</b>			
a. Books			
b. Supplies and Materials			
c. Travel			
d. Room and Board			
e. Food			
f. Tuition			
g. Other - PLEASE SPECIFY			
<b>Total Participant Costs</b>			
<b>4. Supplies and Materials (Institution)</b>			
a.			
b.			
c.			
d.			
<b>Total Supply Costs</b>			
<b>5. Equipment</b>			
a.			
b.			

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**  
 Project Year: 2012-13

<b>INSTITUTION:</b>	<b>Proposed Budget</b>	<b>Institutional Match</b>	<b>CHE use</b>
c.			
d.			
<b>Total Equipment Costs</b>			
<b>6. Additional Costs - PLEASE SPECIFY</b>			
a.			
b.			
c.			
d.			
<b>Total Additional Costs</b>			
<b>7. Travel</b>			
a.			
b.			
<b>Total Other Travel</b>			
<b>TOTAL PROJECT COSTS</b>	\$		
<b>Project Director(s)</b>		Typed Name & Title Signature Date	
<b>Institutional Authority</b>		Typed Name & Title Signature Date	

**Fringe Breakdown - Key Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**Fringe Breakdown - Support Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**

Project Year: **2013-14**

INSTITUTION:	Proposed Budget	Institutional Match	CHE use
<b>PROJECT DIRECTOR:</b>			
<b>1. Key Personnel(Faculty/Administration) LIST NAMES &amp; Role</b>			
<b>A. Salaries</b>			
1			
2			
3			
4			
<b>Total Key Personnel Salaries</b>			
<b>B. Fringe Benefits TOTAL</b>			
<b>TOTAL KEY PERSONNEL COSTS</b>			
<b>2. Support Personnel (LIST NAMES)</b>			
<b>A. Salaries</b>			
1			
2			
3			
4			
<b>Total Support Personnel Salaries</b>			
<b>B. Fringe Benefits TOTAL</b>			
<b>Total SUPPORT PERSONNEL COSTS</b>			
<b>TOTAL PERSONNEL COSTS</b>			
<b>3. Participant Support (District/School participants)</b>			
a. Books			
b. Supplies and Materials			
c. Travel			
d. Room and Board			
e. Food			
f. Tuition			
g. Other - PLEASE SPECIFY			
<b>Total Participant Costs</b>			
<b>4. Supplies and Materials (Institution)</b>			
a.			
b.			
c.			
d.			
<b>Total Supply Costs</b>			
<b>5. Equipment</b>			
a.			
b.			

**BUDGET REQUEST**  
**CENTERS OF EXCELLENCE**  
**EDUCATION IMPROVEMENT ACT OF 1984**  
 Project Year: 2013-14

<b>INSTITUTION:</b>	<b>Proposed Budget</b>	<b>Institutional Match</b>	<b>CHE use</b>
c.			
d.			
<b>Total Equipment Costs</b>			
<b>6. Additional Costs - PLEASE SPECIFY</b>			
a.			
b.			
c.			
d.			
<b>Total Additional Costs</b>			
<b>7. Travel</b>			
a.			
b.			
<b>Total Other Travel</b>			
<b>TOTAL PROJECT COSTS</b>	<b>\$</b>		
<b>Project Director(s)</b>		<b>Typed Name &amp; Title</b>	
		Signature	
		Date	
<b>Institutional Authority</b>		<b>Typed Name &amp; Title</b>	
		Signature	
		Date	

**Fringe Breakdown - Key Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**Fringe Breakdown - Support Personnel**

Employee Name	Health	Dental	FICA	State Retirement	Unemployment Comp	Workers Comp	Total

**Collaborative Planning Efforts and K-16 Agreement  
(Two Page Document)**

Describe the collaborative planning efforts that have occurred between the institution, school/district, and any other participating organizations or agencies. Be sure to list dates, locations, participants and topic of discussion for each meeting/communication.

DRAFT

**Partnership Agreement  
South Carolina Commission on Higher Education  
Center of Excellence**

This cooperative agreement reflects the overall commitment as well as the specific responsibilities and roles of each of the partners participating in the proposed Center of Excellence. A copy of this form must be completed for each member of the partnership (at a minimum, the institution of higher education and the school/district).

\_\_\_\_\_, agrees to make the following contributions  
(Name of Organization) of play the following roles in the Center:

The organization assures that this proposal addresses the following need(s) identified by the school/district:

The organization further assures that this proposal was developed with input from the following higher education and K-12 faculty and or staff:

Lead Contact Name \_\_\_\_\_

Signature \_\_\_\_\_ Date \_\_\_\_\_

**Links to pertinent web sites:**

**Guidelines Centers of Excellence Program**

[http://www.che.sc.gov/New\\_Web/ForInstitutions/TeacherEdGrants.htm](http://www.che.sc.gov/New_Web/ForInstitutions/TeacherEdGrants.htm)

---

**High Need LEAs** (allowable districts and schools for minimum partnership requirements)

[https://www.che.sc.gov/New\\_Web/ForInstitutions/TeacherEdGrants.htm](https://www.che.sc.gov/New_Web/ForInstitutions/TeacherEdGrants.htm)

---

**S.C. Professional Development Standards**

<http://www.scteachers.org/educate/edpdf/rules/pdpolicy.pdf>

---

**Guidelines for Graduate Courses Offered for Professional Development of School Personnel**

[http://www.che.sc.gov/New\\_Web/ForInstitutions/AcadPolicy.htm](http://www.che.sc.gov/New_Web/ForInstitutions/AcadPolicy.htm)

---

**Centers of Excellence** A link to center web sites

<http://rpsec.usca.sc.edu/CentersOfExc/CentersList.html>

---

Centers of Excellence	EIA State Funding (First Year/Last Year)	Status
<b>Center of Excellence in Mathematics and Science Education</b> Dr. Calvin Williams, Director Department of Mathematical Sciences 0-323 Martin Hall Clemson University Clemson, SC 29634 (864) 656-5241 Fax: 656-5230 <a href="mailto:calvinw@ces.clemson.edu">calvinw@ces.clemson.edu</a> Website: <a href="http://cemse.math.clemson.edu/">http://cemse.math.clemson.edu/</a>	1987-88/1990-91	Active
<b>Center of Excellence in Foreign Language Education</b> Dr. A.L. Prince, Director PO Box 30945 Furman University Greenville, SC 29613 (864) 294-2108 Fax: 294-3001 <a href="mailto:Bill.Prince@furman.edu">Bill.Prince@furman.edu</a>	1990-91/1993-94	Inactive
<b>Center of Excellence in Composition</b> Dr. Sandra Bowden, Director School of Education Coastal Carolina University Conway, SC 29526 (843) 349-2606 Fax: 349-2990 <a href="mailto:sandyb@coastal.edu">sandyb@coastal.edu</a>	1991-92/1994-95	Inactive
<b>Center of Excellence for the Assessment of Student Learning</b> Dr. Robert Johnson College of Education University of South Carolina Columbia, SC 29208 (803) 777-5273 Fax: 777-0220 <a href="mailto:rjohnson@gwm.sc.edu">rjohnson@gwm.sc.edu</a>	1992-93/1995-96	Inactive
<b>Center of Excellence in Rural Special Education</b> Dr. Janie Hodge, Director Tillman Hall Box 340709 Clemson University Clemson, SC 29634-0709 (864) 656-1613 Fax: 656-1322 <a href="mailto:hodge@clemson.edu">hodge@clemson.edu</a>	1993-94/1996-97	Inactive
<b>Center of Excellence in Accelerating Learning</b> Dr. Christine Finnan, Director School of Education College of Charleston Charleston, SC 29424 (843) 953-4826 Fax: (843)-953-1994 <a href="mailto:finnanc@cofc.edu">finnanc@cofc.edu</a>	1995-96/1998-99	Inactive
<b>Center of Excellence in Geographic Education</b> Dr. Jerry Mitchell, Director Department of Geography University of South Carolina Columbia, SC 29208 (803) 777-2986 Fax: 777-4972 E-mail: <a href="mailto:mitchejt@gwm.sc.edu">mitchejt@gwm.sc.edu</a> <a href="http://www.cas.sc.edu/gege/index.htm">http://www.cas.sc.edu/gege/index.htm</a>	1996-97/1999-2000	Active
<b>Center of Excellence in Educational Technology</b> Dr. Gary J. Senn, Director Ruth Patrick Science Center USC-Aiken Aiken, SC 29801 (803) 641-3558 Fax: 641-3615 <a href="mailto:senn@gsc.edu">senn@gsc.edu</a> Website: <a href="http://rpsec.usca.edu/CenterOfExc/CEET.html">http://rpsec.usca.edu/CenterOfExc/CEET.html</a>	1997-97/2000-01	Active

Centers of Excellence	EIA State Funding (First Year/Last Year)	Status
<b>Center of Excellence in Instructional Technology Training</b> Dr. Chris L. Peters, Director 209 Tillman Hall Clemson University Clemson, SC 29634 (864) 656-5092; 656-5093 Fax: 656-1322 <a href="mailto:chrisp@clemson.edu">chrisp@clemson.edu</a> Website: <a href="http://itcenter.clemson.edu">http://itcenter.clemson.edu</a>	1998-99/2001-02	Active
<b>Center of Excellence for the Study of Standards-Based Educational Reform</b> Dr. Gilbert Hunt and Dr. Lance Bedwell (retired) School of Education and Graduate Studies Coastal Carolina University Conway, SC 29528-6054 (843) 349-2607 Fax: 349-2940 <a href="mailto:hunt@coastal.edu">hunt@coastal.edu</a> <a href="mailto:bedwell@coastal.edu">bedwell@coastal.edu</a>	1999-00/2002-03	Inactive
<b>Center of Excellence: SC Earth Physics Project</b> Dr. Tom Owens Department of Geological Sciences University of South Carolina Columbia, SC 29208 (803) 777-4530 Fax: 777-0906 <a href="mailto:owens@sc.edu">owens@sc.edu</a> Website: <a href="http://www.seis.sc.edu/scepp/index.html">http://www.seis.sc.edu/scepp/index.html</a>	1999-00/2002-03	Active
<b>Center of Excellence in Early Childhood Professional Development</b> Dr. Wilhelmenia Rembert and Dr. Elsbeth Brown College of Education Winthrop University Rock Hill, SC 29733 (803) 323-2151 Fax: 323-4639 <a href="mailto:rembertw@winthrop.edu">rembertw@winthrop.edu</a> <a href="mailto:elsbeth@hotmail.com">elsbeth@hotmail.com</a>	2000-01/2003-04	Inactive
<b>Center of Excellence for the Education and Equity of African-American Students</b> Dr. Gloria Boute Department of Education Benedict College Columbia, SC 29204 (803) 758-4483 Fax: 256-1785 <a href="mailto:houtteg@benedict.edu">houtteg@benedict.edu</a> Web site: <a href="http://www.benedict.edu/divisions/comdev/ceecaas/hc_ceedaas.html">http://www.benedict.edu/divisions/comdev/ceecaas/hc_ceedaas.html</a>	2002-03/2006-07	Active
<b>Center of Excellence for Engineering and Computing Education</b> Dr. Jed S. Lyons College of Engineering and Information Technology University of South Carolina Columbia, SC 29208 (803) 777-9552 Fax: 777-9552 <a href="mailto:lyons@sc.edu">lyons@sc.edu</a> Web site: <a href="http://cece.engr.sc.edu/">http://cece.engr.sc.edu/</a>	2003-04/2007-08	Active
<b>Center of Excellence for the Advancement of Rural, Under-Performing Schools (CEARUPS)</b> Dr. Jeff Priest, Head School of Education University of South Carolina-Aiken Aiken, SC 29801 (803) 641-3269 Fax: 641-3698 <a href="mailto:jeffp@usca.edu">jeffp@usca.edu</a>	2003-04/2007-08	Active
<b>Center of Excellence to Prepare Teachers of Children of Poverty</b> Dr. Tammy Pawloski, School of Education Francis Marion University Florence, SC 29501 (843) 661-1475 FAX: (843) 661-4647 <a href="mailto:tpawlosk@fmarion.edu">tpawlosk@fmarion.edu</a> Website: <a href="http://www.fmucenterofexcellence.org/fmu">www.fmucenterofexcellence.org/fmu</a>	2004-05/2008-09	Active

Centers of Excellence	EIA State Funding (First Year/Last Year)	Status
<b>Center of Excellence in Collaborative Learning</b> Ms. Melanie Pulaski Chair, Education Department University of SC-Beaufort Beaufort, SC 29902 843-521-4134 FAX: (843) 521-4179 <a href="mailto:PULASKI@uscb.edu">PULASKI@uscb.edu</a> Website: <a href="http://www.uscb.edu/a/Academics/Undergraduate/Degree_Programs/Early_Childhood_Education/Center_of_Excellence_in_Collaborative_Learning/?page_id=292">http://www.uscb.edu/a/Academics/Undergraduate/Degree_Programs/Early_Childhood_Education/Center_of_Excellence_in_Collaborative_Learning/?page_id=292</a>	2004-05/2008-09	Active
<b>Center of Excellence for Adolescent Literacy and Learning</b> Dr. Victoria Ridgeway Gillis Clemson University 409 Tillman Hall Clemson, SC 29634 (864) 656-5128 FAX: (864) 656-1322 <a href="mailto:rvictor@clemson.edu">rvictor@clemson.edu</a> Website: <a href="http://www.clemson.edu/ceall/">http://www.clemson.edu/ceall/</a>	2005-06/2009-10	Active
<b>Center of Excellence for the Advancement of New Literacies in Middle Grades</b> Dr. Paula Egelson Dr. Mary Provost College of Charleston 9 College Way Charleston, SC 29424 (864) 953-7629 (Egelson) Fax: (864) 953-5407 (864) 953-7433 (Provost) <a href="mailto:egelsonp@cofc.edu">egelsonp@cofc.edu</a> <a href="mailto:provostm@cofc.edu">provostm@cofc.edu</a>	2006-07/2010-11	Active
<b>Center of Excellence in Middle-level Interdisciplinary Strategies for Teaching (CE-MIST)</b> Dr. Gary Senn USC-Aiken 471 University Parkway Aiken, SC 29801 (803) 641-3558 Fax: 641-3615 <a href="mailto:senn@sc.edu">senn@sc.edu</a>	2008-09/2012-13	Active
<b>Center of Excellence for Inquiry in Mathematics and Science (CEIMS)</b> Dr. Bob Horton Clemson University 409B Tillman Hall, Clemson University Clemson, SC 29634-0705 Phone: (864) 656-5127; Fax: (864) 656-1322	2008-09/2012-13	Active

**Intent to Submit Proposal for  
Centers of Excellence Program  
FY 2009-10**

Project Director Name \_\_\_\_\_

Institution \_\_\_\_\_

Academic Department \_\_\_\_\_

Proposed Center of Excellence Name \_\_\_\_\_

Please provide a brief description of the area of focus of the proposed Center. Include the name of the target school and/or district.

DRAFT

**Please return form by December 1, 2008 to:**

Centers of Excellence Program (Teacher Education)  
Intent to Submit  
Dr. Paula Gregg  
SC Commission on Higher Education  
1333 Main St. Suite 200  
Columbia, SC 29201