

South Carolina Commission on Higher Education



THE CITADEL

August 5, 2010

The Citadel Mission



Educate and prepare graduates to become principled leaders in all walks of life by instilling the core values of The Citadel in a challenging intellectual environment.

We're #1 in the U.S. News and World Report



- No. 1 best value among master's degree-granting colleges in the South
 - No. 2 best public master's degree-granting institution in the South
 - No. 5 among all master's degree-granting colleges and universities in the South
 - No. 26 undergraduate engineering program (34 last year)
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We are Setting Admissions Records



Class of 2013:

- Largest class in 34 years – 721
- Most South Carolina Cadets in 44 years: 332

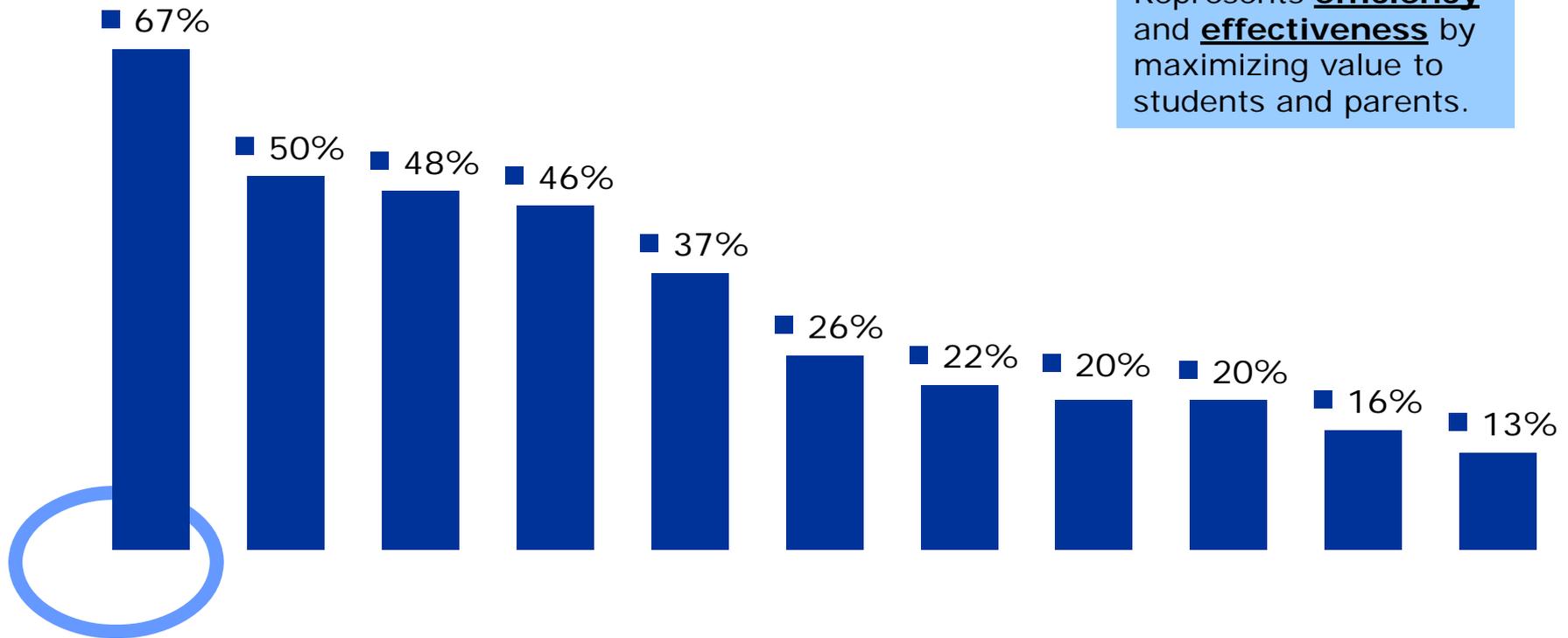
Class of 2014:

- Received over 2,500 applications – most ever
- Active deposits:
 - In-state up 16%
 - Female up 56%
 - Minority up 49%
 - First time in history: four classes in a row with more than 700

The Citadel 4-Year Graduation Rate Tops SC



Percent Graduating



The Citadel – Selfless Service to our Nation



- *Lt Col Randy Bresnik, US Air Force, astronaut*
- *Cmdr Greg McWherter, US Navy, commander of the Blue Angels*
- The Citadel routinely commissions more Army and Marine officers each year than any institution other than West Point and Annapolis
- The Citadel is the highest college commissioning source for officers in the SC Army National Guard
- Over 1,400 alumni are currently or have been deployed in the Global War on Terror

Leadership at The Citadel



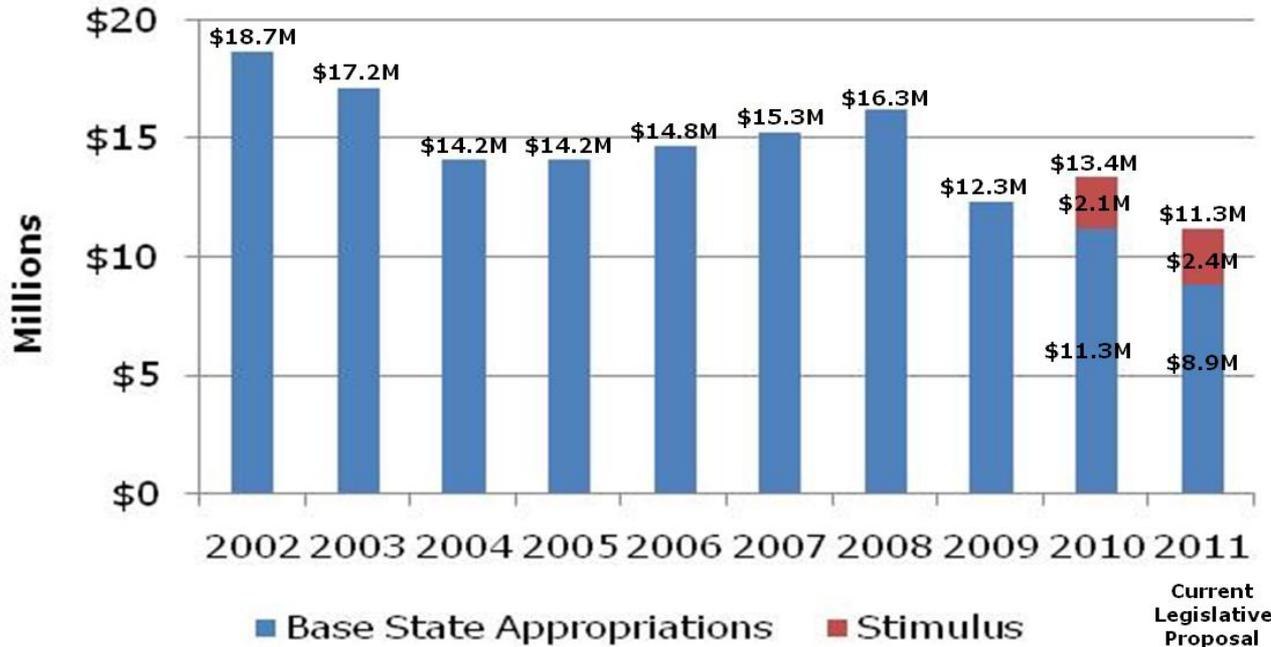
- Established Graduate Leadership certificate
- Created a new Sophomore Leadership Seminar
- Adopted a new Principled Leadership Assessment Model
- Instituted E-Leadership Portfolios for freshmen



The Citadel's State Appropriation

Base state appropriation		\$16,287,740
FY08/09 Reductions (24.2%)	(\$3,940,592)	
FY 09/10 Reductions (8.8%)	(\$1,090,924)	
FY 10/11 Reduction (21.0%)	<u>(\$2,363,807)</u>	
Total reduction	(\$7,395,323)	
FY10/11 Base State Appropriation		\$8,892,417
Total percent reduction		45.4%

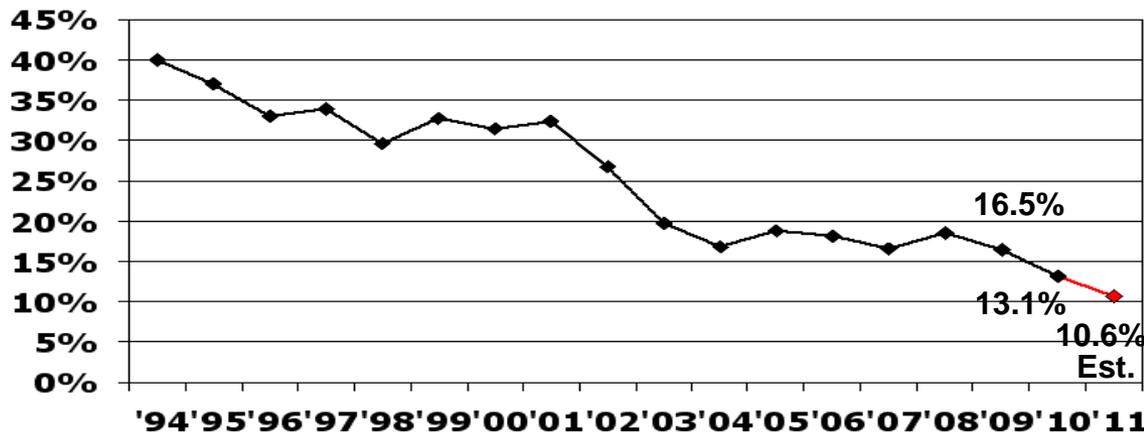
Declining State Funding



SC Higher Education appropriation per capita for FY09 is **42nd in the nation***

*Per The Center for the Study of Education Policy at Illinois State

Percent State Appropriations of Budget



SC Higher Education appropriation per capita for last decade is **50th in the nation***

*Per The Center for the Study of Education Policy at Illinois State

Ref: FY94 through FY09 are based on FY09 Fiscal Status Report.

Note: FY11 = an estimate based on the Legislative proposed 21% reduction.

State Appropriation Cuts Demanded Painful Decisions



- Enacted 10 reductions in force
- Left 13% of workforce (80 positions) vacant
- Established a six-month hiring freeze
- Cut adjunct budget by 25%
- Increased student/faculty ratio
- Decreased course sections by 3%
- Delayed implementation of strategic plan initiatives



FY 2010-11

2009-10 Total Budget	\$87.9 million
2010-11 Potential Budget	\$93 million
2010-11 Approved Budget	<u>\$85.6 million</u>
Functional Budget Reduction	\$7.4 million

In-state “all-in” tuition and fees increase: 6.3%

The Citadel **Blueprint**



- Prioritizes resources
- Enhances leadership
- Expands the student base
- Improves The Citadel's profile in the Lowcountry
- Supports fundraising
- Advances the CHE's Action Plan

Blueprint Progress



- Expanded summer College Success Institute
- Launched Veterans Program
- Launched master's degree in Project Management
- Grew Citadel Graduate College enrollment 9%
- Expanded on-line course offerings
- Established relationships with Boeing, SPAWAR and Google

Request for CHE Support: 2010-11



- Support regulatory reform
- Work for a Bond Bill
- Advocate effectively on behalf of public higher education

Questions

Back-Up Slides

Blueprint Initiatives



1. *Develop principled leaders in a globalized environment*
 2. *Enhance the learning environment*
 3. *Strengthen the college through institutional advancement*
 4. *Develop the student population*
 5. *Enhance the facilities and technological support for the campus*
 6. *Improve institutional effectiveness*
 7. *Ensure the college has the leadership and talent to accomplish these strategic initiatives*
 8. *Provide outreach to the region and serve as a resource in its economic development*
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Capital Needs

- Capers Hall replacement
 - ✓ Built 1951
 - ✓ Number One priority when bond funding available
 - ✓ \$39.1 million plus construction cost escalation
- Daniel Library expansion/improvement
 - ✓ Built 1960
 - ✓ Number Two priority when bond funding available
 - ✓ \$25.5M
- Backlog of deferred maintenance projects: \$70 million