

South Carolina Commission on Higher Education



August 9, 2012



The Citadel Mission

Educate and prepare graduates to become principled leaders in all walks of life by instilling the core values of The Citadel in a challenging intellectual environment.

We're #1 in U.S. News and World Report



- Top-ranked public master's degree-granting institution in the South, 2011-12
- Highest overall score in the nation
- Why we're # 1:
 - 14:1 student/faculty ratio
 - 42% of classes have 20 or fewer students
 - 88% of faculty are full-time
 - 82% average freshmen retention rate
 - 29% alumni giving rate – highest for all public and private colleges

Achievements

- Dr. Conway Saylor – South Carolina Professor of the Year
 - Civil Engineering undergraduate chapter recognized as most outstanding by the American Society of Civil Engineers
 - Awarded four cadets the Cadet Medal of Valor
 - Activated Victor Company – The Corps includes 21 companies for the first time in its history
 - Commissioned 37% of graduates
 - Signed 12 MOUs with regional technical colleges
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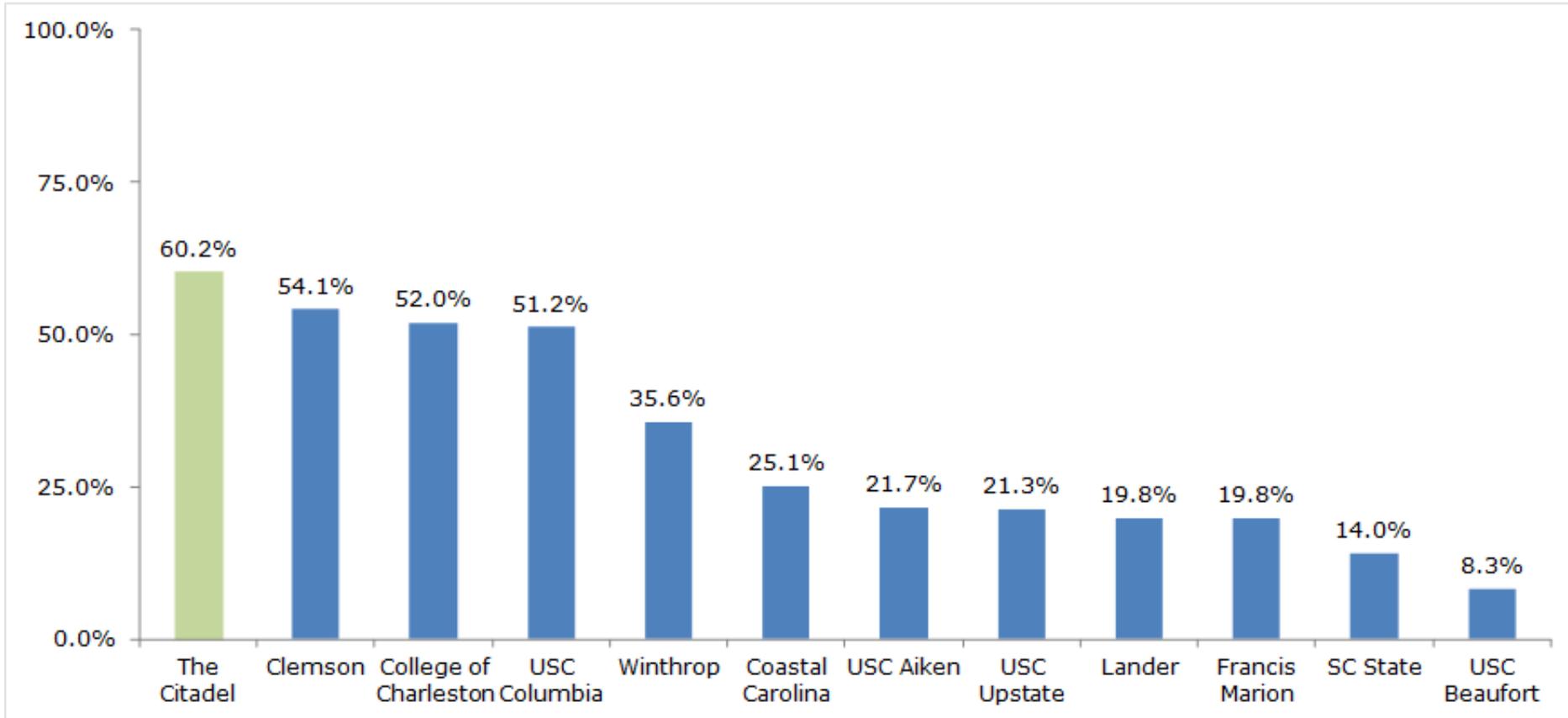
The Citadel remains a popular option



Class of 2016:

- Most applicants ever: 2,756
- 6th year of more than 700 freshmen
- Active deposits increases from last year:
 - Women – up 20%
 - In-state – up 22%

Four-year graduation rates

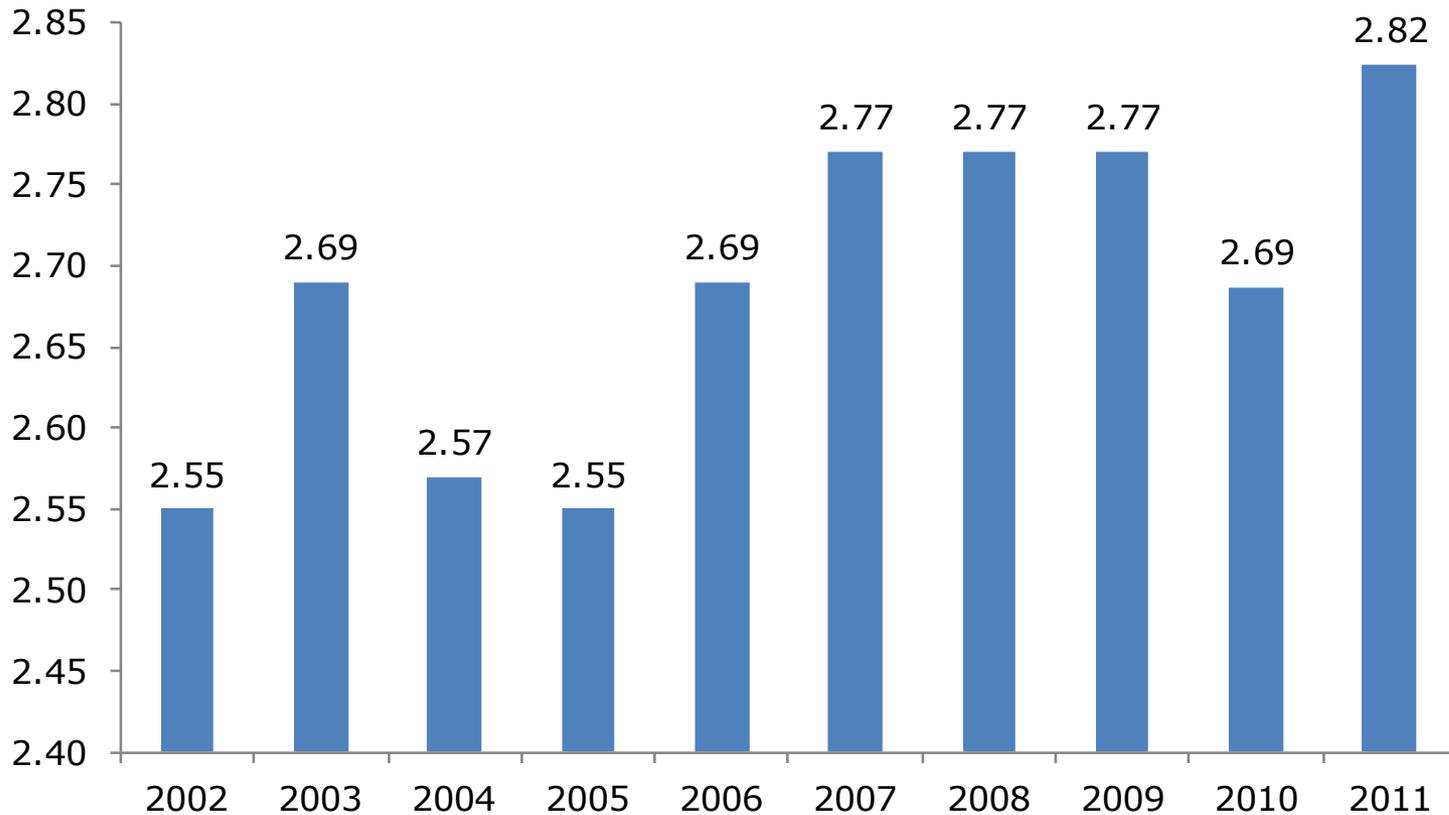


Best practices: focus on retention



- Academic Support Center
 - Named Outstanding Learning Center for a four-year college or university
 - Offers eight free programs to enhance academic performance in all subject areas
 - Provide extensive training to all tutors
 - Citadel Success Institute
 - Three-week program in which freshmen take two courses, and orient to life in the barracks
 - Improved retention rate of 5-10%
 - Increased enrollment from 145 in 2011 to 260 in 2012
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Freshmen fall GPA

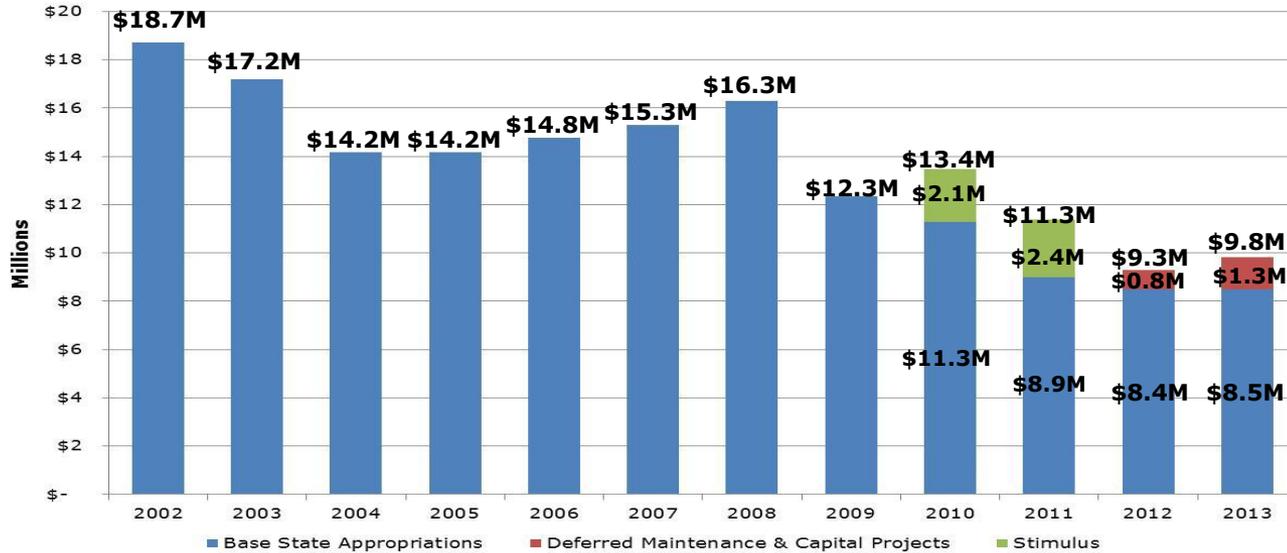


PRINCIPLED LEADER



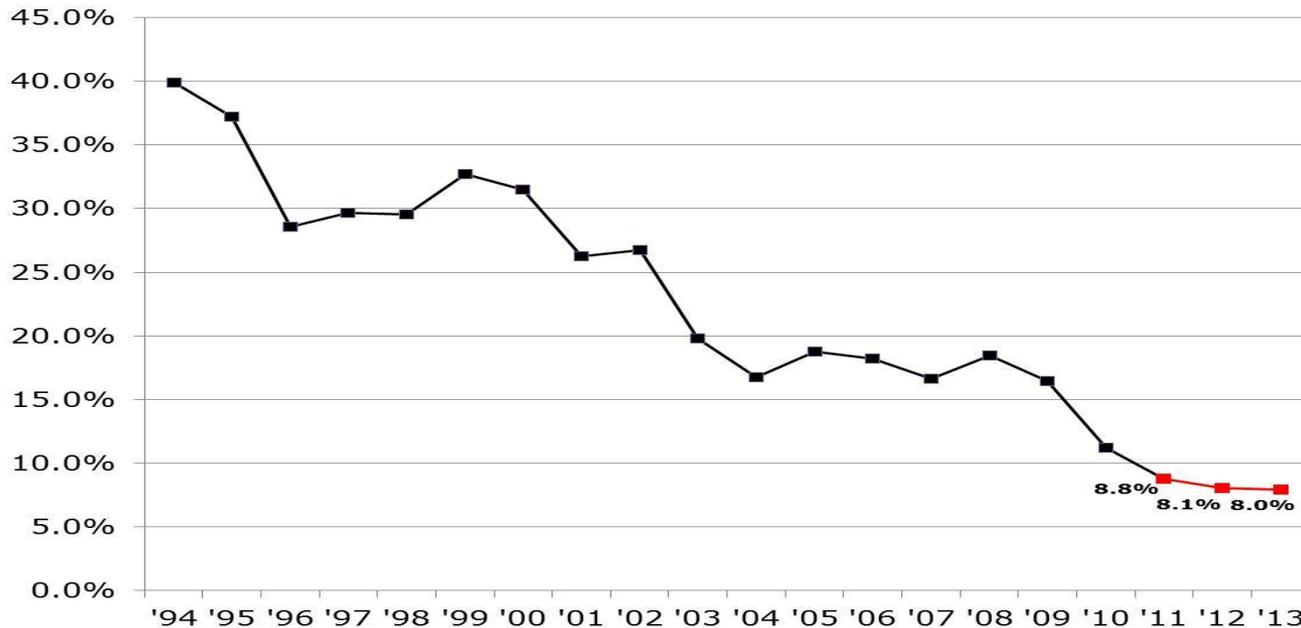
THE CITADEL EXPERIENCE

State funding status



Ref: FY94 through FY11 are based on Fiscal Status Report.

Percent State Appropriations of Budget



Strategic Plan: The next phase

- Includes an end-state:
 - ***Strengthen The Citadel into a nationally recognized college for the education and development of principled leaders***
 - Extend to six years with a three-year “vector check”
 - Retain focus on measurable objectives:
 - Achieve a 75% four-year graduation rate
 - Become the national “institution of choice” after the federal service academies
 - Establish a “program of distinction” in each of the five schools
 - Increase CGC/EUGS enrollment by 25%
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The Citadel's deferred maintenance challenge



- Median age of buildings: 53 years
- APPA rating of The Citadel's 73 buildings:
 - 5 are in "Good" condition (7%)
 - 3 are in "Fair" condition (4%)
 - 65 are in "Poor" condition (89%)
- Average annual growth of deferred maintenance: \$3.7 million
- Total deferred maintenance: \$110,238,152

Summer 2012 Deferred maintenance projects



TOTAL \$5.631M

TCF Support	\$2.436M (43.3%)
Bond and Byrd Halls	
Daniel Library	
Aux. maint. res.	\$1.487M (26.4%)
Mess hall, laundry, food canteen	
Barracks/quarters maint. reserve	\$1.046M (18.6%)
Watts and Steven Barracks,	
Dunnemann Apts.	
State supported	\$662K (11.7%)
Jenkins Arms Room, Capers Halls,	
Daniel Library HVAC	

Deferred maintenance projects 2013-14: Auxiliaries funded



Coward Hall exterior coating & new roof	\$100K
Coward Hall Riverview a/c replacement	\$75K
Campus parking lot sealcoating & restriping (phase 1)	\$100K
Vandiver & Seignious Hall exterior coatings	\$100K
TOTAL	\$370K

Deferred maintenance projects 2013-14: Funding TBD



Deas Hall structural repairs	\$300K
Duckett Hall roof replacement	\$250K
Central Warehouse roof replacement	\$300K
Library north end roof replacement	\$300K
Jenkins Hall roof replacement	\$300K
Byrd Hall Labs renovation	\$675K
Deas Hall interior painting	\$20K
<u>Jenkins Hall exterior renovation</u>	<u>\$1.2 M</u>
TOTAL	\$3.345M

Request for CHE Support: 2012-13



- Advocate increased state support for deferred maintenance
- Support funding for Cadet Information System – \$1.2 million
- Work for a Bond Bill
- Identify opportunities to expand regulatory reform

Questions

Back-ups

Summer 2012 Deferred maintenance projects



<u>Project</u>	<u>Funding</u>	<u>Source</u>
Daniel Library, Bond Hall and Byrd Hall exteriors	\$2.436M	The Citadel Foundation
Dunnemann Apts.	\$40K	Quarters res. fund
Coward Hall Imps.	\$618K	ARAMARK maint. res.
Canteen renovation	\$450K	ARAMARK maint. res.
Laundry renovation	\$419K	Aux. maint. res.
Watts Barracks Fan Coil	\$785K	Barracks maint. res.
Stevens hot water	\$151K	Barracks maint. res.

Summer 2012 Deferred maintenance projects (cont'd)



<u>Project</u>	<u>Funding</u>	<u>Source</u>
Stevens renovation	\$70K	Barracks maint. res.
Jenkins Arms Room	\$200K	State appropriation
Capers Elevator	\$200K	State def. maint. res.
<u>Daniel Library HVAC</u>	<u>\$262</u>	<u>State def. maint. res.</u>
TOTAL	\$5.631M	
TCF Support	\$2.436M (43.3%)	
Aux. maint. res.	\$1.487M (26.4%)	
Barracks/quarters maint. res.	\$1.046M (18.6%)	
State Support	\$662K (11.7%)	