

South Carolina Commission on Higher Education



THE CITADEL

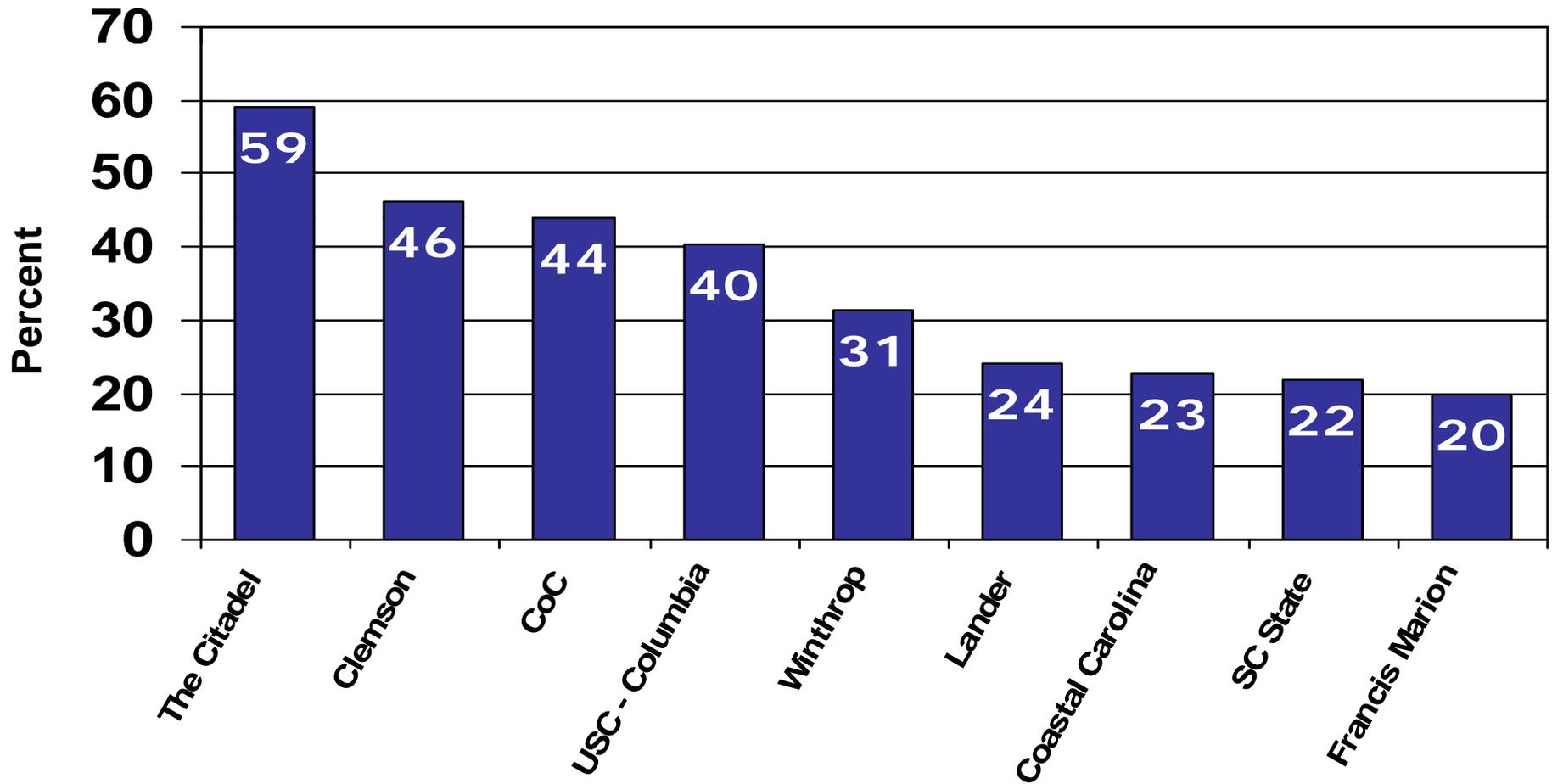
August 7, 2008

Mission



The Citadel's mission is to educate and prepare graduates to become principled leaders in all walks of life by instilling the core values of The Citadel in a challenging intellectual environment.

4-Year Graduation Rates



* Ref: Commission on Higher Education, 7/9/08

Enrollment Management 2004 and 2008



	<u>2004</u>	<u>2008*</u>
<u>South Carolina Corps of Cadets</u>		
Enrollment (Total)	1,938	2,200
Enrollment (Female)	123	130-135
Applications	2,345	2,204
Entering Class Size	673	720
Entering 4 th Class High School GPA	3.22	3.33
Entering 4 th Class Average SAT Score	1,079	1,096
<u>Citadel Graduate College</u>		
Undergraduate Enrollment	113	110
Graduate Enrollment	1,174	1,025

* Projected

National Rankings of Colleges & Universities in the South with Master's Degrees



U.S. News & World Report

- **Number 1 Best Value**
- Number 2 Best Public
- Number 5 Best Overall (Public & Private)
- Number 38 Best Engineering Programs (National)



Core Values



- **Academics**
- **Discipline**
- **Diversity**
- **Duty**
- **Honor**
- **Morality**

Discipline, Duty and Honor are perhaps different focuses than other state colleges and universities, but is a major part of The Citadel's mission and has a significant price tag.

President's Areas of Emphasis



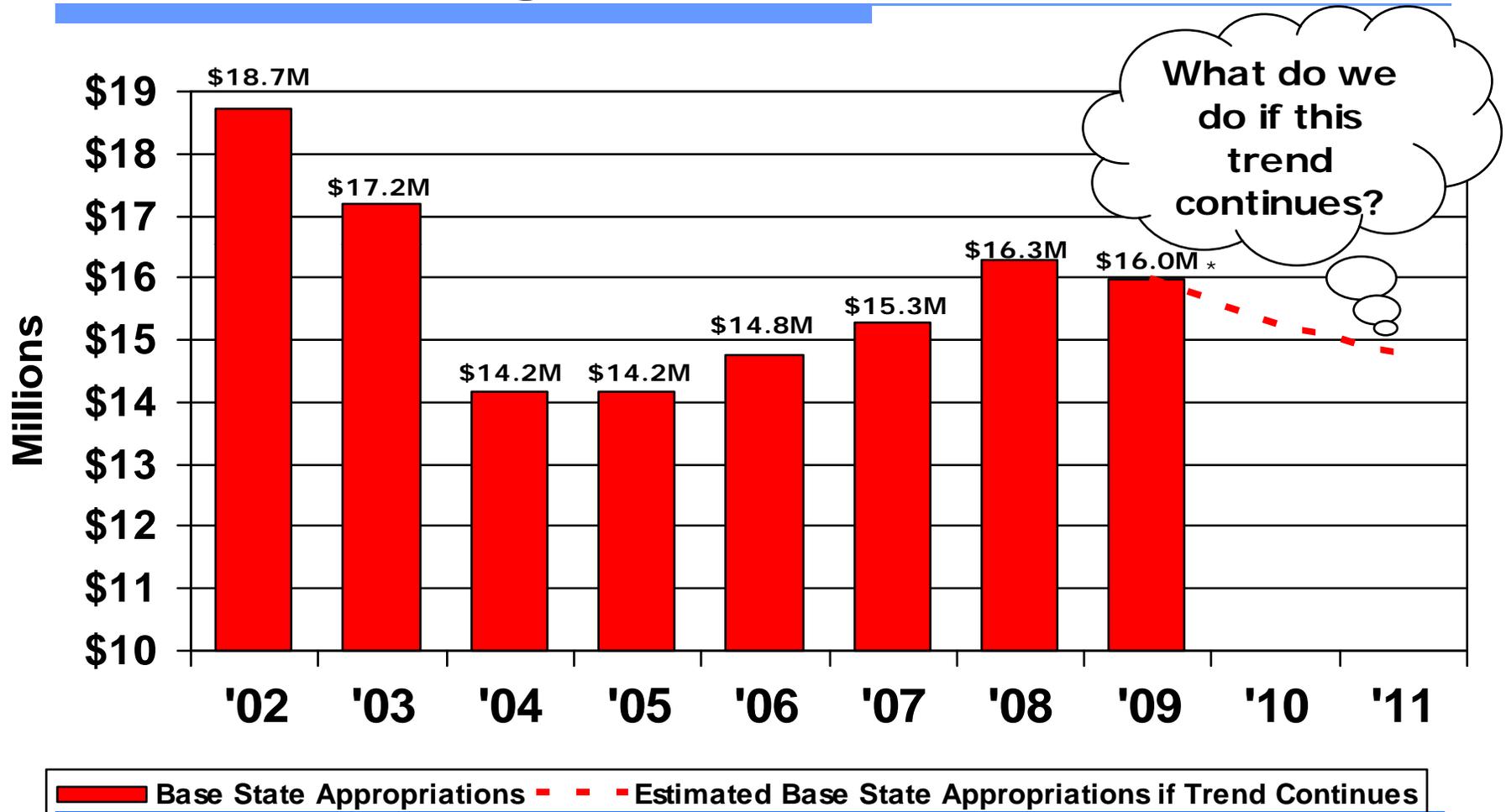
- Four-Year Leadership Development Program
 - Integrated program
 - Ensure every cadet has the opportunity to develop leadership skills
 - Values and Respect
 - Honor
 - Leader development
 - Sexual assault/sexual harassment
 - Human dignity
 - Physical effectiveness
 - Student Accountability
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Additional Military Costs



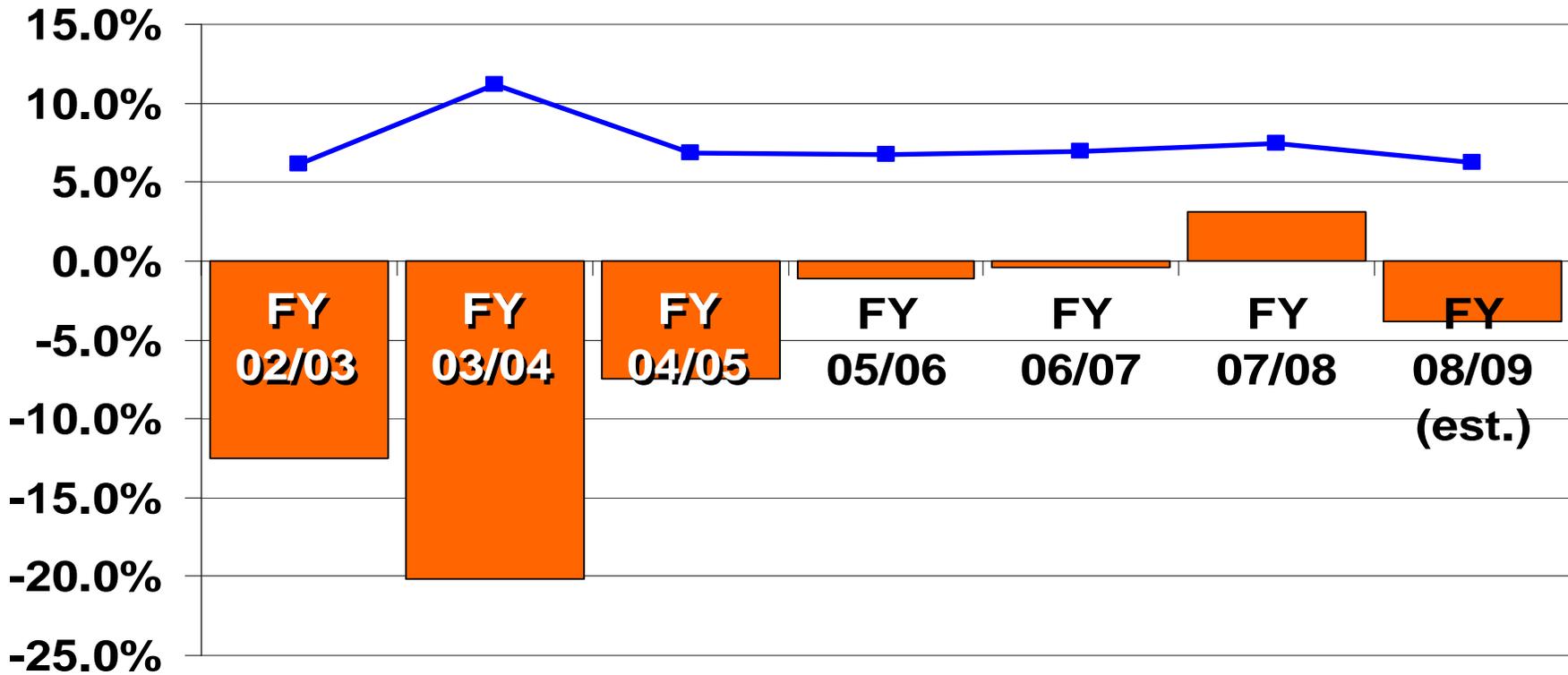
- South Carolina requires The Citadel, as part of our charter as a military college, to provide military training in a disciplined environment.
 - The MRR does not account for the costs associated with military training.
 - Additional costs not recognized by MRR:
 - TAC Officers are categorized as resident life coordinators while they function as leadership development instructors.
 - Commandant's Department personnel who enforce and track disciplinary records are not recognized in the MRR for what they truly do.
 - The military environment requires a 24-hour training and instruction model in addition to classroom instruction credit hours similar to all academic institutions.
 - Compared to The Citadel, VMI has **49%** of the student FTEs and **94%** of the state funding.
 - Virginia recognizes the unique function of a Commandant's Department and accordingly provides adequate state funding for that function.
 - According to VMI, the other colleges in Virginia support additional military appropriations.
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State Appropriations History and New State Funding



* FY08/09 State Appropriations is an estimate. COLA and health/dental state contributions will be finalized in August.

State Appropriation's Impact on Tuition



■ Percent Starting State Appropriations Increase/ (Decrease) *
■ Percent Citadel All-In Costs Increase/ (Decrease) *
** Includes Inflation Adjustment*

In-State Mandatory Fee Comparison



FY08/09

Winthrop	\$11,060
Clemson	\$10,378
USC – Columbia	\$8,838
Coastal Carolina	\$8,650
The Citadel	\$8,428
CoC	\$8,400
Lander	\$8,380
USC – Upstate	\$8,342
SC State	\$7,806
Francis Marion	\$7,632
USC – Aiken	<u>\$7,532</u>
SC Average	\$8,677

Continued Barriers to Success



- Annual State appropriations levels
 - Does not cover HEPI annual inflation
 - Recruitment and retention of quality faculty and staff
 - Construction costs
 - Contracting costs
 - Energy costs
 - Below 2006-07 SREB average of \$7,332 per FTE (SC \$5,267)
- Lack of State funded capital financing
 - Lack of a bond bill in recent years
- Inadequate need based scholarship funds
- Deferred maintenance deficits mounting (\$69 million)
- \$7.8M in FY08/09 unfunded requirements

Special Requests



- Enterprise Information System (EIS): A comprehensive administrative software replacement and enhancement:
 - Total cost: \$4,320,000 over three years
 - Requested support: \$1,933,122 – 1st year; \$1,166,272 in the 2nd year and 1,220,606 in the 3rd year
 - Urgent need to replace 1980's database technology (SunGard Plus)
 - Hardware will likely not last beyond 2009
 - Vendor will cease to support after 2011
 - Replacement is SunGard Banner software and program is now underway
 - Lowcountry Science, Technology, Engineering, and Mathematics (STEM) Center of Excellence:
 - The Citadel is seeking support to establish the Center as a national model for the enhancement of education in the STEM disciplines
 - The Center is critical in our ability to prepare student leaders to serving SC and the nation in today's highly competitive knowledge-driven economy and interdependent world
 - Cost:\$373,668
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Future Capital Projects



- Capers Hall (1951) replacement: #1 priority when bond funding available (\$33.4M plus construction cost escalation)
- Daniel Library (1960) expansion/improvement: #2 priority when bond funding available (\$17.2M)

Potential Higher Education Opportunities



- Lowcountry Graduate Center
 - Reduces graduate program costs and increases program coordination
- Matching State funds as incentive for private gifts for Science and Engineering Programs

Service to State and Nation



- The Citadel is a national resource for commissioned officers in the active duty, national guard and reserve military forces.
 - The Citadel is one of the leading commission sources for Army Officers in the nation.
 - The Citadel is the leading commissioning source for the South Carolina Army National Guard.
 - The Citadel is the second largest Marine commissioning source in the country.
 - Many of our graduates are on the frontlines of the Global War on Terrorism within 18 months of graduation.
- Over 1,268 alumni are currently or have been deployed in the Global War on Terrorism.
- We owe it to our cadets to provide them with the best possible training and education prior to sending them into harm's way.



Duty and Sacrifice



1stLt Therrel Shane Childers '01 (USMC)

Capt Benjamin Sammis '96 (USMC)

LT Peter Ober '98 (USN)

LTC Charles Henry Buehring '85 (USA)

CPT Daniel Williams Eggers '97 (USA)

CPT Christopher James Kenny '93 (USA)

LCpl Timothy Ryan Creager, former cadet '05 (USMC)

1stLt Dan Thomas Malcom '01 (USMC)

SFC Robert V. Derenda '85 (USAR)

Officer Arsenio Domingo '87 (Charleston Police Department)

2ndLt Almar LaRon Fitzgerald '04 (USMC)

2ndLt Joshua Booth '05 (USMC)



Conclusion: Request CHE...



- Support our special requests
- Continue to work with The Citadel to recognize all additional military costs associated with operating a military college and incorporate those costs into the MRR process
- Support work with the General Assembly on providing State appropriations increases to all colleges that at least cover inflation
- Support work with the General Assembly to increase need based scholarships for SC students
- Support work with the General Assembly to restore funding for the Partnership Among South Carolina Academic Libraries (PASCAL)

Questions