



South Carolina Commission on Higher Education

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Dr. Garrison Walters, Executive Director

MEMORANDUM

DATE: June 8, 2009
TO: Members, Finance Advisory Committee
FROM: Mr. Gary S. Glenn, Director of Finance, Facilities, & MIS
SUBJECT: Finance Officers' Retreat

The Finance Officers' Retreat will be held on Thursday, June 18, 2009 at 10:00 a.m. in the Commission's Main Conference Room. The agenda and meeting materials are attached.

If you have any questions, please do not hesitate to contact me at (803) 737-2155.

Enclosures

AGENDA
FINANCE OFFICERS' RETREAT
JUNE 18, 2009
MAIN CONFERENCE ROOM
SC COMMISSION ON HIGHER EDUCATION
1333 MAIN STREET, SUITE 200
COLUMBIA, SC 29201

1. Introductions
2. Opening Remarks & Higher Education Action Plan Update Dr. Garrison Walters
3. Roundtable Discussion
 – Issues concerning higher education institutions
 (Topics as determined by institutional representatives)
4. Update on Facilities Activities Courtney Blake
5. IT Update Camille Brown
6. Legislative Update Julie Carullo
7. Myth Busting
 - a. Project 17
 - b. Out of State Students Are Costing Tax Payers
 - c. Online Education is a Way to Save Money
 - d. The Problem is Unnecessary Duplication
8. Tuition & Fee Schedules
9. \$250 Scholarship
10. MRR Faculty Salaries and Student/Faculty Ratio Issues
11. Academic Fee Schedule
12. Waivers & Abatement, Discounts & Allowances
13. Calculation of Minimum Effort – Building Maintenance – CPIP Year 2 Scoring
14. Discussion of Bond Bill Proposal
15. Parity and Yellow Sheets
16. 4% Scholarship Limitation
17. Other Business
 - a. Date, Host, Location of 2010 Retreat

Frequently Asked Questions about Higher Education in South Carolina

Revised: May 22, 2009

Q- Does South Carolina Really Spend an Unusually Higher Percentage of the State Budget on Higher Education?

A- No. In fact, it's the other way around. The 17% plus figure that you sometimes hear is state "authorized" funding, which includes such non-state revenues as tuition, federal and other grants, athletic and dormitory revenue, etc. Amazingly, the number includes both scholarships and tuition separately—counting the same funds twice. The actual percent of the state's budget for higher education is 11.7% (13.3% including scholarships). Since few other states require central "authorization" of college and university expenditures, South Carolina appears high in some listings if you don't look at the definitions. Using an apples-to-apples comparison we currently rank 38th among the states and 15th out of the 16 states in the South in support for higher education. These rankings include state scholarship funding which is not aid to the colleges and universities but to the taxpayers.

Q- Do Public Funds Directly or Indirectly Subsidize Out-of-State students at South Carolina Colleges and Universities?

A- No. In fact, it's the other way around. Over the past three years, South Carolina has averaged 14,835 out-of-state full-time equivalent (FTE) undergraduate students. Each of these students was assessed the regular tuition and fee rate plus an out-of-state differential set by each college and university. CHE's review of the available data concludes that the combination of tuition, fees, and out-of-state differential exceeds the cost of educating the out-of-state students served. The assertion that South Carolina's taxpayers support out-of-state students is demonstrably incorrect.

Q- Is Online Education Less Expensive than Classroom Instruction?

A- The popular perception that colleges and universities could save huge amounts of money by putting all their courses online is not supported by evidence. For example, some studies have shown that online education is more expensive because of lower student-instructor ratios, increased faculty training, and infrastructure costs such as computer servers and software. This perspective is illustrated by the fact that a major for-profit organization that offers both online and traditional programs, the University of Phoenix, actually charges more for online instruction because of higher costs.

There is other research, however, that shows a reduced cost for on-line instruction as a component of regular instruction when the training and infrastructure to support on-line courses is already in place, especially when it is a component of regular instruction such as blended courses, which use a combination of traditional and on-line instruction. Blended courses have been used to reduce the scheduling load on existing classrooms at many institutions, leading to reduced capital costs while meeting student demand.

In conclusion, it's important to emphasize that online courses and programs, even if somewhat more expensive, can be critical to the success of non-traditional students who often need to fit coursework into a schedule which includes work and family demands

Q- Isn't the problem with higher education in South Carolina unnecessary duplication? Don't we have too many campuses and too many programs?

A- Unnecessary duplication is something we should always be concerned about, but the evidence doesn't support the idea that it's a significant problem in South Carolina (note that we say 'unnecessary' duplication since some overlap is unavoidable—for example, all undergraduate campuses teach freshman English). Consider these points:

- South Carolina does not have an unusual number of public institutions. In fact, the state ranks near the middle in terms of the number of public institutions per capita.
- Given the fact that South Carolina ranks 40th in terms of the number of residents holding a baccalaureate degree, access to higher education institutions and specific degree programs is more critical than ever. And with transportation impractical, if not impossible, for many students, institutions must be accessible locally rather than regionally, especially for technical college and baccalaureate programs.
- South Carolina's Commission on Higher Education regularly reviews programs for efficiency and productivity and regularly removes those that don't meet rigorous standards.
- Compared to most states, we have relatively few programs at the most expensive levels – doctoral and professional. Programs where duplication exists are those serving place-bound professionals (education; nursing; business) or fields where we are not generating enough graduates to meet workforce needs (medicine; engineering; physical sciences). Moreover, our research universities are working together to create even greater synergy—for example, USC and MUSC have merged their colleges of pharmacy.
- At the undergraduate level, the mix of programs offered reflects both student demand and the core of programs offered by fully accredited, full-service institutions. With few exceptions the cost per undergraduate FTE is comparable. High cost undergraduate programs are carefully considered prior to Commission approval and evaluated against existing capacity and workforce demands (e.g., nursing).
- In order to avoid the creation of additional institutions or unnecessarily duplicative expansion of the role and mission of existing institutions, public institutions are working to share resources through such entities as the Greenville University Center and the Lowcountry Graduate Center.

The fact that South Carolina's public higher education is comparatively very efficient doesn't mean that we can't do more. We are aggressively exploring shared degree programs for adults, shared computer systems, and more.

CHE Report 100
2009-10 Academic Year Analysis of Tuition and Required Fees
Full-time Students

*Report Due July 13, 2009**

Institution: _____
 Completed By: _____
 Telephone: _____
 E-mail: _____

Allocation of Institution Tuition & Required Fees for the Academic Year

	Undergraduate		Graduate	
	<i>In-State Students</i>	<i>Out-of-State Students</i>	<i>In-State Students</i>	<i>Out-of-State Students</i>
Registration Fee				
Debt Service (Institutional Bonds)				
Debt Service (Revenue Bonds)				
<i>Subtotal for Debt Service</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
Plant Improvement (Capital Expenditures)				
Renovation Reserve				
<i>Subtotal for Capital Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
Medical Fees (Dedicated)				
Intercollegiate Athletics (Dedicated)				
Student Activities (Dedicated)				
<i>Dedicated Fees</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
Student Activity Fees (E&G)				
Education and General, Other				
<i>Total E&G</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
Total Tuition & Required Fees	\$0	\$0	\$0	\$0

<i>Percent of Total Fees</i>				
Debt Service	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Capital Expenditures	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Dedicated Fees	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Educational & General	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Total	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

<i>Other Fees</i>				
<i>(Please List Separately)</i>				
Total				

First Professional		
	<u>In-State Students</u>	<u>Out-of-State Students</u>
Medicine (if applicable)		
Dentistry (if applicable)		
Law (if applicable)		
Pharmacy (if applicable)		

Cost Per Credit Hour		
	<u>Undergraduate</u>	<u>Graduate</u>
In-State		
Out-of-State		

Please list below any information that would be helpful in understanding your fee structure.

*Please e-mail the completed form to cblake@che.sc.gov no later than July 13, 2009.

CLARIFICATION OF CHE POLICY

USING A MINIMUM \$250 SCHOLARSHIP AMOUNT
TO DETERMINE RESIDENCY IN THE FUNDING MODEL

CHE staff was asked to clarify the Commission's current policy of using a minimum scholarship amount of \$250 per semester to determine whether a student should be counted as a resident in the revenue step of the funding model.

According to the SC Code of Laws, each institution's Board of Trustees must develop policies for the abatement of any part or all of the out-of-state portion of the fee. The statute that provides for the abatement of out-of-state rates for non-residents on scholarship reads as follows:

"§59-112-70 Notwithstanding other provisions of this chapter, the governing boards listed in §59-112-10 A above, are authorized to adopt policies for the abatement of any part or all of the out-of-state rates for students who are recipients of scholarship aid."

The law does not list a minimum scholarship amount that must be awarded before the out-of-state portion of the student's fee can be abated, and colleges and universities use varying amounts. However, the \$250 minimum used by CHE for funding purposes has been suggested as an appropriate amount by members of the Attorney General's office. A telephone inquiry by staff to the Attorney General's office about an accepted minimum amount that could be considered to meet the intent of the law resulted in an unofficial comment that, while the law does not specifically state a minimum amount, the intent of the law is to have the scholarships "mean something." The Attorney General's office stated that the Commission's guideline of \$250 per semester as a minimum for funding purposes has been used by that office to determine whether a scholarship "meets the intent" of the law. In addition, the Legislative Audit Council has applied the \$250 minimum in its review of higher education institutions.

Current Commission policy requires that students who do not meet the legal residency requirements for funding purposes be reported and counted as non-residents in the funding model. However, those students who receive a minimum scholarship amount of \$250 per semester, and for whom the out-of-state portion of the fee is waived, may be reported and counted as in-state for funding purposes.

This policy was developed as a result of a survey conducted by CHE staff in 1989-90 which gathered information on tuition and required fees for full-time graduate students from peer institutions selected from the Southern Regional Education Board States. As a result of that study, the Commission approved the implementation of a funding policy that the out-of-state graduate student deduction should be at least double the in-state student deduction and that certain students qualifying for out-of-state fee waivers should not be included in the revenue step deduction of the funding model. The classes of graduate students who would qualify for out-of-state fee waivers and subsequently were not to be included in the out-of-state revenue step deduction were defined as follows:

1. all graduate assistants;
2. students receiving fellowships;
3. students with academic scholarships of \$250 or more per semester; and
4. students participating in the Academic Common Market.

Although the initial study and recommendations concerning the \$250 minimum involved primarily graduate students, actual Commission practice has been to apply these conditions to both graduate and undergraduate students. Commission staff has reviewed past Commission records and, while staff understanding and past practice has been to apply the \$250 minimum for all students, official documentation making the practice applicable to undergraduate as well as graduate students cannot be found. Because of the inconsistency between actual practice and documented policy, the matter is being brought before the Commission for reaffirmation of current practice or for development of a new policy for classifying students to counted as residents in the revenue step.

The Committee on Finance and Facilities recommends that the Commission reaffirm its current practice of applying a scholarship amount of \$250 per semester for undergraduate as well as graduate students as the minimum amount used to determine whether a student should be counted as a resident in the revenue step of the funding model. The Committee further recommends that institutions be given until Fall 2000 to fully implement the \$250 minimum, to allow students already in the system to move through the pipeline.

Calculation of Minimum Effort – Building Maintenance

	<u>Three Year Rolling Average</u>			Minimum Effort	Actual per 2007-08 Audit			Meets Minimum Effort	Within 90% of Minimum Effort
	Total MRR Need	Student Share of MRR Need	State Share Funded		Compensation & Benefits	Services & Supplies	Total Actual		
Clemson	32,829,228	20,057,249	8,811,385	28,868,634	17,554,826	18,702,435	36,257,261	Yes	Yes
USC Columbia	48,496,215	23,627,625	16,376,419	40,004,044	21,155,921	7,539,881	28,695,801	no	no
MUSC	28,193,675	4,752,996	11,917,703	16,670,699	17,359,140	17,293,002	43,418,808	Yes	Yes
Citadel	9,015,828	4,415,335	4,507,987	8,923,322	3,727,360	4,380,986	8,108,346	no	Yes
Coastal Carolina	8,764,359	5,806,688	1,601,033	7,407,722	7,016,256	4,015,873	10,476,002	Yes	Yes
College of Charleston	14,229,612	9,990,962	3,548,099	13,539,061	7,741,044	12,199,508	18,532,242	Yes	Yes
Francis Marion	7,576,739	3,447,998	3,733,859	7,181,857	3,798,901	2,428,736	6,227,637	no	no
Lander	5,465,165	2,874,582	1,937,380	4,811,962	3,208,836	1,558,300	4,767,136	no	Yes
SC State	8,810,081	3,540,680	5,714,403	9,255,083	2,274,975	4,918,802	7,193,777	no	no
USC Aiken	6,072,458	2,824,747	2,150,931	4,975,678	1,555,619	1,284,031	2,839,650	no	no
USC Beaufort	1,288,233	519,815	480,372	1,000,187	888,642	551,500	1,440,142	Yes	Yes
USC Upstate	5,574,285	2,891,338	1,639,837	4,531,175	2,504,176	3,140,092	5,644,268	Yes	Yes
Winthrop	13,501,337	7,526,726	4,051,675	11,578,401			10,823,817	no	Yes
USC Lancaster	2,177,945	698,993	956,808	1,655,801	449,621	350,094	799,715	no	no
USC Salkehatchie	1,250,713	466,503	644,543	1,111,046	334,021	488,566	822,587	no	no
USC Sumter	2,013,806	779,968	1,107,495	1,887,463	386,253	301,332	687,585	no	no
USC Union	527,925	192,111	253,483	445,594	94,587	47,047	141,634	no	no
Aiken TC	2,500,064	994,078	1,627,300	2,621,378	454,922	1,217,773	1,326,809	no	no
Cental Carolina TC	2,497,982	857,882	2,072,494	2,930,376	741,298	1,143,270	1,506,619	no	no
Denmark TC	1,854,783	384,616	809,971	1,194,586	845,483	707,776	1,241,215	Yes	Yes
Florence-Darlington TC	4,824,814	1,535,159	4,575,219	6,110,378	770,768	3,939,105	3,484,903	no	no
Greenville TC	10,156,832	3,834,769	9,233,396	13,068,165	4,281,750	4,202,252	7,249,431	no	no
Horry-Georgetown TC	4,334,605	1,481,101	3,615,000	5,096,101	1,513,522	2,858,910	3,660,948	no	no
Midlands TC	6,530,052	2,623,596	7,550,862	10,174,458	2,461,960	5,367,999	6,889,049	no	no
Northeastern TC	1,387,890	527,353	678,940	1,206,293	405,193	262,707	722,746	no	no
Orangeburg-Calhoun TC	2,082,597	718,930	1,910,027	2,628,957	1,145,253	519,224	1,664,097	no	no
Piedmont TC	3,885,942	1,438,846	2,115,234	3,554,080	825,585	1,839,811	2,212,579	no	no
Spratanburg CC	4,421,655	1,633,623	3,920,249	5,553,872	1,436,150	987,783	2,952,159	no	no
TC of the Lowcountry	1,901,283	603,076	872,568	1,475,644	716,577	630,824	1,276,115	no	no
Tri-County TC	3,423,667	1,140,511	3,370,371	4,510,882			3,178,150	no	no
Trident TC	8,267,353	3,063,907	8,705,553	11,769,460	3,103,600	2,348,726	5,857,305	no	no
Williamsburg TC	783,803	294,067	430,263	724,330	295,278	138,254	374,054	no	no
York TC	4,114,327	1,751,040	3,608,123	5,359,163	1,728,559	813,786	2,578,134	no	no

Source: 2008-09 MRR	General Services	Building Maintenance	Custodial Services	Grounds Maintenance	Admin Allocation	Total MRR Need	Total E&G	Actual Student Tuition Revenue	Percent Student Funded	Student Share of MRR Need	Remaining State/ Local Share of Need	Percent State/ Local Funded	State Share Funded	Minimum Effort	Actual per 2007-08 Audit			Meets Minimum Effort	Within 90% of Minimum Effort
															Compen-sation & Benefits	Services & Supplies	Total Actual		
Clemson	2,783,682	15,291,989	5,476,017	2,622,896	6,543,646	32,718,230	295,893,894	192,068,454	64.91%	21,237,815	11,480,415	71.70%	8,231,457	29,469,273	18,147,699	24,014,986	42,162,685	Yes	Yes
USC Columbia	4,519,427	27,259,536	8,319,476	1,953,506	10,512,986	52,564,931	449,990,896	237,144,347	52.70%	27,701,619	24,863,312	67.00%	16,658,419	44,360,038	23,812,905	4,227,996	28,040,901	no	no
MUSC	1,898,401	17,377,166	3,882,446	771,285	5,982,325	29,911,623	201,568,892	35,376,507	17.55%	5,249,663	24,661,960	52.40%	12,922,867	18,172,530	17,359,140	17,293,002	34,652,142	Yes	Yes
Citadel	654,751	4,338,598	1,147,566	1,107,588	1,812,126	9,060,629	48,281,138	24,939,257	51.65%	4,680,199	4,380,430	101.30%	4,437,375	9,117,575	3,913,246	4,875,879	8,789,125	no	Yes
Coastal Carolina	980,741	4,149,497	1,324,274	1,018,277	1,868,197	9,340,986	80,169,478	61,187,089	76.32%	7,129,244	2,211,742	57.40%	1,269,540	8,398,784	7,016,256	4,015,873	11,032,129	Yes	Yes
College of Charleston	1,664,046	9,202,111	1,994,961	608,543	3,367,415	16,837,076	117,769,994	87,010,103	73.88%	12,439,465	4,397,611	82.60%	3,632,427	16,071,892			18,514,636	Yes	Yes
Francis Marion	643,748	3,941,589	1,025,780	870,492	1,620,402	8,102,011	42,388,595	20,872,875	49.24%	3,989,570	4,112,441	93.50%	3,845,132	7,834,702	4,120,354	3,074,259	7,194,613	no	Yes
Lander	455,201	2,916,867	890,820	445,107	1,176,999	5,884,994	30,493,443	17,836,132	58.49%	3,442,233	2,442,761	76.90%	1,878,483	5,320,716	3,334,024	1,828,043	5,162,067	no	Yes
SC State	765,254	4,157,257	1,519,651	587,775	1,757,484	8,787,421	55,648,385	29,223,209	52.51%	4,614,629	4,172,792	112.20%	4,681,873	9,296,502	1,787,986	7,653,621	9,441,607	Yes	Yes
USC Aiken	536,931	3,314,462	895,982	463,936	1,302,828	6,514,139	35,326,785	17,723,912	50.17%	3,268,229	3,245,910	66.90%	2,171,514	5,439,743	1,742,805	1,339,371	3,082,176	no	no
USC Beaufort	168,415	368,895	289,197	307,715	283,556	1,417,778	12,535,152	5,484,757	43.76%	620,349	797,429	53.90%	429,814	1,050,163	1,029,201	296,157	1,325,358	Yes	Yes
USC Upstate	571,677	2,553,198	753,863	683,387	1,140,531	5,702,656	50,742,820	28,591,537	56.35%	3,213,217	2,489,439	62.20%	1,548,431	4,761,648	2,874,828	3,414,083	6,288,911	Yes	Yes
Winthrop	1,153,820	7,586,701	2,192,231	1,051,552	2,996,076	14,980,380	72,225,671	44,341,100	61.39%	9,196,820	5,783,560	67.30%	3,892,336	13,089,156			12,965,124	no	Yes
USC Lancaster	213,675	1,407,283	354,034	112,547	521,885	2,609,424	10,174,796	3,342,892	32.85%	857,317	1,752,107	63.00%	1,103,828	1,961,144	545,931	620,040	1,165,971	no	no
USC Salkehatchie	99,970	479,422	236,129	213,318	257,210	1,286,049	5,723,493	2,231,091	38.98%	501,318	784,731	70.40%	552,450	1,053,769	363,003	433,407	796,410	no	no
USC Sumter	174,716	1,077,002	320,564	135,960	427,061	2,135,303	8,688,646	3,428,915	39.46%	842,683	1,292,620	89.40%	1,155,602	1,998,285	370,695	199,331	570,026	no	no
USC Union	44,108	213,157	162,126	39,891	114,821	574,103	2,654,008	1,073,074	40.43%	232,123	341,980	76.40%	261,273	493,396	111,648	19,673	131,321	no	no
Aiken TC	265,749	1,084,668	355,683	321,831	506,983	2,534,914	17,294,237	7,680,340	44.41%	1,125,751	1,409,163		1,627,300	2,753,051	454,922	1,217,773	1,672,695	no	no
Cental Carolina TC	323,973	1,162,900	496,829	167,145	537,712	2,688,559	18,885,129	7,495,144	39.69%	1,067,037	1,621,522		2,072,494	3,139,531	741,298	1,143,270	1,884,568	no	no
Denmark TC	166,216	733,125	325,196	229,733	363,568	1,817,838	11,181,972	2,317,769	20.73%	376,797	1,441,041	73.59%	1,060,425	1,437,221	845,483	707,776	1,553,259	Yes	Yes
Florence-Darlington TC	552,713	3,015,645	808,739	554,211	1,232,827	6,164,135	29,382,680	10,472,971	35.64%	2,197,104	3,967,031		4,575,219	6,772,323	770,768	3,939,105	4,709,873	no	no
Greenville TC	1,441,469	5,550,180	1,945,004	551,957	2,372,153	11,860,763	87,061,292	36,440,424	41.86%	4,964,448	6,896,315		9,233,396	14,197,844	4,281,750	4,202,252	8,484,002	no	no
Horry-Georgetown TC	557,494	2,104,159	641,375	410,079	928,277	4,641,384	36,064,650	14,075,046	39.03%	1,811,405	2,829,979		3,615,000	5,426,405	1,513,522	2,858,910	4,372,432	no	no
Midlands TC	989,223	2,837,115	1,113,223	522,296	1,365,464	6,827,321	68,885,580	30,839,900	44.77%	3,056,574	3,770,747		7,550,862	10,607,436	2,461,960	5,367,999	7,829,959	no	no
Northeastern TC	126,841	613,616	221,686	189,754	287,974	1,439,871	7,047,680	2,795,191	39.66%	571,069	868,802		678,940	1,250,009	405,193	262,707	667,900	no	no
Orangeburg-Calhoun TC	259,219	1,010,285	345,429	247,314	465,562	2,327,809	17,807,774	6,905,637	38.78%	902,696	1,425,113		1,910,027	2,812,723	1,145,253	519,224	1,664,477	no	no
Piedmont TC	457,862	1,472,238	706,656	340,401	744,289	3,721,446	33,253,115	13,106,396	39.41%	1,466,772	2,254,674		2,115,234	3,582,006	825,585	1,839,811	2,665,396	no	no
Spratanburg CC	496,990	2,154,577	766,373	452,521	967,615	4,838,076	31,381,837	13,700,469	43.66%	2,112,174	2,725,902		3,920,249	6,032,423	1,436,150	987,783	2,423,933	no	no
TC of the Lowcountry	202,257	723,640	351,697	304,749	395,586	1,977,929	14,359,931	4,816,597	33.54%	663,435	1,314,494	63.39%	833,289	1,496,725	716,577	630,824	1,347,401	no	Yes
Tri-County TC	475,212	1,648,089	622,974	220,791	741,767	3,708,833	33,459,691	12,109,404	36.19%	1,342,265	2,366,568		3,370,371	4,712,636			3,352,277	no	no
Trident TC	1,194,116	4,467,998	1,349,857	426,343	1,859,579	9,297,893	72,487,581	28,829,191	39.77%	3,697,885	5,600,008		8,705,553	12,403,438	3,103,600	2,348,726	5,452,326	no	no
Williamsburg TC	69,004	304,033	143,774	117,801	158,653	793,265	3,957,928	1,580,409	39.93%	316,752	476,513		430,263	747,015	295,278	138,254	433,532	no	no
York TC	478,165	1,988,837	612,684	293,667	843,338	4,216,691	29,744,886	13,320,094	44.78%	1,888,282	2,328,409		3,608,123	5,496,405	1,728,559	813,786	2,542,345	no	no

Source: 2007-08 MRR																			
	General Services	Building Maintenance	Custodial Services	Grounds Maintenance	Admin Allocation	Total MRR Need	Total E&G	Actual Student Tuition Revenue	Percent Student Funded	Student Share of MRR Need	Remaining State/Local Share of Need	Percent State/Local Funded	State Share Funded	Minimum Effort	Actual per 2006-07 Audit			Meets Minimum Effort	Within 90% of Minimum Effort
															Compen-sation & Benefits	Services & Supplies	Total Actual		
Clemson	4,152,025	14,253,887	6,371,763	2,542,367	6,830,010	34,150,052	272,240,894	171,345,647	62.94%	21,493,695	12,656,357	70.54%	8,927,685	30,421,380	17,255,543	13,978,436	31,233,979	Yes	Yes
USC Columbia	6,464,398	24,603,583	9,841,985	1,875,950	10,696,479	53,482,395	421,860,335	205,665,203	48.75%	26,073,719	27,408,676	65.62%	17,984,471	44,058,190	20,388,563	8,967,278	29,355,841	no	no
MUSC	3,531,958	16,403,664	4,524,142	746,518	6,301,571	31,507,853	196,571,043	33,419,104	17.00%	5,356,660	26,151,193	49.69%	12,995,599	18,352,259			50,409,490	Yes	Yes
Citadel	1,111,793	4,008,629	1,319,037	1,068,420	1,876,970	9,384,849	45,162,289	22,527,653	49.88%	4,681,309	4,703,540	98.01%	4,610,002	9,291,310	3,739,288	4,925,085	8,664,373	no	Yes
Coastal Carolina	1,007,045	3,740,366	1,630,748	531,830	1,727,497	8,637,486	73,027,394	46,534,014	63.72%	5,503,919	3,133,567	56.27%	1,763,317	7,267,237			11,143,423	Yes	Yes
College of Charleston	1,731,665	6,555,465	2,337,072	592,077	2,804,070	14,020,349	110,902,504	79,345,092	71.54%	10,030,846	3,989,504	92.42%	3,687,140	13,717,985			17,141,539	Yes	Yes
Francis Marion	688,914	3,677,899	725,266	842,658	1,483,684	7,418,421	38,913,349	17,683,816	45.44%	3,371,234	4,047,187	86.39%	3,496,301	6,867,534	3,866,938	2,122,863	5,989,801	no	no
Lander	560,121	2,791,139	1,035,469	433,347	1,205,019	6,025,095	29,505,115	15,219,449	51.58%	3,107,889	2,917,206	73.37%	2,140,306	5,248,195	3,208,684	1,506,680	4,715,364	no	no
SC State	891,366	3,825,436	1,605,924	575,612	1,724,584	8,622,922	53,542,537	19,730,172	36.85%	3,177,506	5,445,416	106.57%	5,803,367	8,980,873	2,635,349	6,317,401	8,952,750	no	Yes
USC Aiken	566,289	3,122,334	1,041,337	449,624	1,294,896	6,474,480	34,276,376	15,618,660	45.57%	2,950,216	3,524,264	67.09%	2,364,435	5,314,651	1,494,563	1,339,986	2,834,549	no	no
USC Beaufort	181,342	362,785	354,086	240,784	284,749	1,423,746	11,123,785	4,497,405	40.43%	575,628	848,118	65.44%	554,968	1,130,596	846,906	440,086	1,286,992	Yes	Yes
USC Upstate	619,263	2,374,501	829,229	662,536	1,121,382	5,606,911	48,022,497	24,519,832	51.06%	2,862,836	2,744,075	64.88%	1,780,337	4,643,172	2,403,365	3,814,261	6,217,626	Yes	Yes
Winthrop	1,230,085	6,589,590	2,332,772	939,298	2,772,936	13,864,681	66,547,159	36,542,922	54.91%	7,613,488	6,251,194	68.86%	4,304,324	11,917,812			10,168,192	no	no
USC Lancaster	194,374	1,306,610	411,465	98,486	502,734	2,513,669	8,499,438	2,809,590	33.06%	830,923	1,682,746	72.55%	1,220,860	2,051,783	418,619	325,352	743,971	no	no
USC Salkehatchie	100,442	454,735	286,981	228,298	267,614	1,338,070	5,051,483	1,953,258	38.67%	517,392	820,678	78.01%	640,210	1,157,602	346,586	760,073	1,106,659	no	Yes
USC Sumter	166,014	1,000,005	372,565	131,341	417,481	2,087,406	7,814,617	3,180,144	40.69%	849,466	1,237,940	93.26%	1,154,443	2,003,909	411,790	396,538	808,328	no	no
USC Union	42,304	197,757	188,426	38,656	116,786	583,929	2,542,529	929,060	36.54%	213,372	370,557	75.50%	279,781	493,154	96,556	73,552	170,108	no	no
Aiken TC	275,432	1,066,947	443,212	311,562	524,288	2,621,441	18,154,673	6,966,716	38.37%	1,005,958	1,615,483		1,627,300	2,633,258			1,269,199	no	no
Cental Carolina TC	309,018	1,079,155	556,391	156,654	525,304	2,626,522	20,554,342	6,697,745	32.59%	855,867	1,770,655		2,072,494	2,928,361			1,537,814	no	no
Denmark TC	165,255	637,102	377,947	222,120	350,606	1,753,030	11,600,730	2,379,728	20.51%	359,610	1,393,421	34.69%	483,432	843,042			985,936	Yes	Yes
Florence-Darlington TC	463,952	1,858,662	667,356	311,714	825,421	4,127,105	32,239,345	9,844,670	30.54%	1,260,261	2,866,844		4,575,219	5,835,480			3,230,471	no	no
Greenville TC	1,258,611	4,045,765	2,139,039	523,242	1,991,664	9,958,321	90,572,209	32,731,853	36.14%	3,598,833	6,359,487		9,233,396	12,832,229			6,904,782	no	no
Horry-Georgetown TC	522,855	1,764,963	742,514	427,089	864,355	4,321,776	37,802,048	12,518,885	33.12%	1,431,240	2,890,536		3,615,000	5,046,240			3,776,246	no	no
Midlands TC	967,193	2,667,157	1,281,080	501,598	1,354,257	6,771,285	73,116,141	27,963,293	38.25%	2,589,680	4,181,605		7,550,862	10,140,542			6,948,828	no	no
Northeastern TC	123,487	572,630	260,629	204,932	290,419	1,452,097	7,625,372	2,832,006	37.14%	539,298	912,799		678,940	1,218,238			687,088	no	no
Orangeburg-Calhoun TC	240,809	791,311	351,609	237,478	405,302	2,026,509	19,237,629	6,324,222	32.87%	666,199	1,360,310		1,910,027	2,576,226			1,874,712	no	no
Piedmont TC	452,883	1,555,718	833,205	235,371	769,294	3,846,471	34,464,541	12,251,990	35.55%	1,367,403	2,479,068		2,115,234	3,482,637			2,274,274	no	no
Spratanburg CC	442,864	1,686,242	740,541	398,326	816,993	4,084,966	33,337,819	11,815,718	35.44%	1,447,809	2,637,157		3,920,249	5,368,058			3,663,401	no	no
TC of the Lowcountry	195,437	672,597	408,651	297,430	393,529	1,967,644	13,956,701	4,300,294	30.81%	606,264	1,361,380	76.85%	1,046,182	1,652,447			1,447,312	no	no
Tri-County TC	428,335	1,347,958	638,897	205,223	655,103	3,275,516	33,834,250	11,173,163	33.02%	1,081,681	2,193,835		3,370,371	4,452,052			4,305,732	no	Yes
Trident TC	1,049,177	3,124,853	1,473,242	390,104	1,509,344	7,546,720	76,057,480	27,209,811	35.78%	2,699,864	4,846,856		8,705,553	11,405,417			4,962,067	no	no
Williamsburg TC	69,594	287,435	172,339	108,217	159,396	796,981	3,977,901	1,501,555	37.75%	300,840	496,141		430,263	731,103			390,563	no	no
York TC	432,384	1,726,058	666,664	270,478	773,896	3,869,480	29,484,802	12,446,740	42.21%	1,633,466	2,236,015		3,608,123	5,241,589			2,893,908	no	no

Source: 2006-07 MRR																				
	General Services	Building Maintenance	Custodial Services	Grounds Maintenance	Admin Allocation	Total MRR Need	Total E&G	Actual Student Tuition Revenue	Percent Student Funded	Student Share of MRR Need	Remaining State/Local Share of Need	Percent State/Local Funded	State Share Funded	Minimum Effort	Actual per 2005-06 Audit			Meets Minimum Effort	Within 90% of Minimum Effort	
															Compen-sation & Benefits	Services & Supplies	Total Actual			
Clemson	2,693,365	13,344,751	6,097,746	3,159,660	6,323,881	31,619,403	267,455,908	147,520,000	55.16%	17,440,237	14,179,166	65.41%	9,275,013	26,715,250	17,261,235	18,113,884	35,375,119		Yes	Yes
USC Columbia	3,844,460	16,494,468	9,276,062	1,938,065	7,888,264	39,441,319	402,831,451	174,726,781	43.37%	17,107,539	22,333,780	64.86%	14,486,367	31,593,906	19,266,294	9,424,368	28,690,662		no	Yes
MUSC	1,810,813	11,665,361	4,361,686	691,380	4,632,310	23,161,550	179,220,054	28,263,690	15.77%	3,652,665	19,508,885	50.41%	9,834,642	13,487,307			45,194,791		Yes	Yes
Citadel	632,135	4,330,892	1,249,447	669,131	1,720,401	8,602,006	44,331,484	20,019,233	45.16%	3,884,498	4,717,508	94.89%	4,476,584	8,361,082	3,529,547	3,341,994	6,871,541		no	no
Coastal Carolina	835,788	3,673,092	1,347,428	795,376	1,662,921	8,314,605	68,584,798	39,485,786	57.57%	4,786,902	3,527,703	50.18%	1,770,242	6,557,144			9,252,455		Yes	Yes
College of Charleston	1,351,277	5,346,052	2,225,897	541,901	2,366,282	11,831,409	108,842,390	69,019,527	63.41%	7,502,576	4,328,834	76.80%	3,324,730	10,827,306	7,741,044	12,199,508	19,940,552		Yes	Yes
Francis Marion	571,607	3,400,959	1,078,602	716,661	1,441,957	7,209,786	37,334,472	15,447,877	41.38%	2,983,192	4,226,594	91.33%	3,860,144	6,843,335	3,409,412	2,089,086	5,498,498		no	no
Lander	436,976	1,727,605	997,472	426,272	897,081	4,485,406	29,771,221	13,763,372	46.23%	2,073,624	2,411,782	74.36%	1,793,349	3,866,973	3,083,800	1,340,178	4,423,978		Yes	Yes
SC State	646,741	3,879,844	1,537,108	1,152,228	1,803,980	9,019,901	52,371,051	16,430,899	31.37%	2,829,905	6,189,996	107.56%	6,657,970	9,487,875	2,401,589	785,384	3,186,973		no	no
USC Aiken	456,810	2,448,756	836,142	441,295	1,045,751	5,228,754	33,374,663	14,398,544	43.14%	2,255,797	2,972,958	64.48%	1,916,843	4,172,640	1,429,488	1,172,736	2,602,224		no	no
USC Beaufort	163,325	235,878	338,129	81,207	204,635	1,023,174	10,132,234	3,599,319	35.52%	363,467	659,707	69.17%	456,335	819,801	789,819	918,258	1,708,077		Yes	Yes
USC Upstate	525,487	2,313,867	781,841	709,436	1,082,658	5,413,289	46,282,106	22,211,840	47.99%	2,597,961	2,815,328	56.50%	1,590,745	4,188,706	2,234,335	2,191,933	4,426,268		Yes	Yes
Winthrop	931,254	5,026,203	2,231,366	1,138,335	2,331,790	11,658,948	65,605,572	32,467,393	49.49%	5,769,871	5,889,078	67.22%	3,958,364	9,728,235			9,338,135		no	Yes
USC Lancaster	143,984	506,998	393,833	83,780	282,149	1,410,744	8,254,886	2,391,708	28.97%	408,738	1,002,005	54.46%	545,738	954,476	384,312	104,890	489,202		no	no
USC Salkehatchie	88,275	426,873	274,684	112,585	225,604	1,128,021	5,200,987	1,755,759	33.76%	380,800	747,222	99.16%	740,969	1,121,768	292,475	272,217	564,692		no	no
USC Sumter	147,236	790,926	356,600	160,207	363,742	1,818,711	8,425,361	3,000,785	35.62%	647,754	1,170,957	86.46%	1,012,439	1,660,193	376,274	308,126	684,400		no	no
USC Union	40,317	89,046	180,351	30,881	85,149	425,744	2,630,602	808,425	30.73%	130,838	294,906	74.39%	219,395	350,232	75,557	47,915	123,472		no	no
Aiken TC	249,913	982,069	424,220	218,868	468,767	2,343,837	17,368,500	6,302,642	36.29%	850,526	1,493,311		1,627,300	2,477,826			1,038,532		no	no
Cental Carolina TC	318,059	793,761	488,081	143,191	435,773	2,178,865	19,667,840	5,874,015	29.87%	650,742	1,528,123		2,072,494	2,723,236			1,097,476		no	no
Denmark TC	142,340	518,288	342,157	591,999	398,696	1,993,480	11,467,990	2,401,433	20.94%	417,441	1,576,039	56.22%	886,055	1,303,496			1,184,450		no	Yes
Florence-Darlington TC	448,789	1,925,188	677,161	295,423	836,640	4,183,201	30,890,685	8,478,200	27.45%	1,148,113	3,035,087		4,575,219	5,723,332			2,514,366		no	no
Greenville TC	1,179,736	3,350,192	1,909,590	481,612	1,730,282	8,651,412	83,738,940	28,466,858	33.99%	2,941,027	5,710,385		9,233,396	12,174,423			6,359,509		no	no
Horry-Georgetown TC	492,482	1,625,098	710,981	403,962	808,131	4,040,654	34,931,509	10,379,696	29.71%	1,200,657	2,839,997		3,615,000	4,815,657			2,834,167		no	no
Midlands TC	917,310	2,173,847	1,227,226	474,856	1,198,310	5,991,549	68,237,921	25,335,264	37.13%	2,224,532	3,767,016		7,550,862	9,775,394			5,888,360		no	no
Northeastern TC	119,063	454,376	249,460	194,464	254,341	1,271,704	7,546,336	2,799,035	37.09%	471,692	800,012		678,940	1,150,632			813,250		no	no
Orangeburg-Calhoun TC	235,311	703,456	336,542	239,469	378,694	1,893,472	18,542,061	5,757,021	31.05%	587,894	1,305,578		1,910,027	2,497,921			1,453,103		no	no
Piedmont TC	492,981	1,796,765	765,593	216,588	817,982	4,089,909	32,704,453	11,853,517	36.24%	1,482,361	2,607,548		2,115,234	3,597,595			1,698,066		no	no
Spratanburg CC	419,726	1,569,245	683,821	800,748	868,385	4,341,925	30,798,337	9,511,228	30.88%	1,340,885	3,001,039		3,920,249	5,261,134			2,769,144		no	no
TC of the Lowcountry	178,645	680,133	349,445	198,396	351,655	1,758,274	12,621,834	3,873,017	30.69%	539,527	1,218,747	60.57%	738,234	1,277,761			1,033,632		no	no
Tri-County TC	428,223	1,385,718	621,463	193,917	657,330	3,286,651	31,570,071	9,582,373	30.35%	997,588	2,289,064		3,370,371	4,367,959			1,876,442		no	no
Trident TC	1,026,401	2,956,891	1,410,111	972,553	1,591,489	7,957,445	72,010,710	25,283,995	35.11%	2,793,973	5,163,472		8,705,553	11,499,526			7,157,522		no	no
Williamsburg TC	70,140	271,278	164,954	102,559	152,233	761,164	3,859,055	1,341,554	34.76%	264,609	496,554		430,263	694,872			298,068		no	no
York TC	462,068	2,044,831	638,096	260,453	851,362	4,256,810	27,035,810	10,996,274	40.67%	1,731,372	2,525,438		3,608,123	5,339,495			2,298,150		no	no