

DRAFT

SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

1122 Lady Street, Suite 300

Columbia, SC 29201

4:40 p.m.

Minutes of the Meeting

February 23, 2016

Commission Members Attending

Mr. Tim Hofferth, Chair
Ms. Allison Dean Love, Vice Chair
Mr. Paul Batson
Dr. Bettie Rose Horne (phone)
Ms. Dianne Kuhl
Dr. Louis Lynn (phone)
Mr. Clark Parker (phone)
Mr. Kim Phillips (phone)
Ms. Terrye Seckinger
Dr. Jennifer Settlemyer
Mr. Hood Temple

Ms. Yolanda Myers
Ms. Vickie Pratt
Ms. Beth Rogers

Commission Members Absent

Mr. Charles Munns
Dr. Evans Whitaker

Staff Attending

Mr. Gary Glenn, Interim Executive Director
Mr. Clay Barton
Ms. Julie Carullo (phone)
Ms. Carrie Eberly
Ms. Trena Houpp
Dr. John Lane

Guests

Ms. Dona Ayers, Capital Information Affiliates
Ms. Beth Bell, Clemson University
Ms. Stacie Bowie, Coastal Carolina University
Dr. Dave DeCenzo, Coastal Carolina University
Dr. Eddie Dyer, Coastal Carolina University
Ms. Joelle Forgeng
Mr. Matt Hogue, Coastal Carolina University
Mr. Tim Meacham, Coastal Carolina University
Mr. Rein Mungo, Coastal Carolina University
Ms. Carol Routh, Clemson University
Mr. Gene Spivey, Coastal Carolina University
(All guests, with the exception, of Ms. Forgeng, participated by phone.)

Chairman Hofferth convened the meeting at 4:40 p.m.

1. Introductions

Self-introductions were made by those on the phone and in person. Following the introductions, Chairman Hofferth thanked all for their attendance. He commended the members of the Commission's Finance and Facilities Committee for their dedicated work, and also commended the Chair of the Committee, Mr. Hood Temple, for advancing this important capital project to the full Commission for consideration.

2. Interim Capital Project - Coastal Carolina University, Brooks Stadium Addition

Commissioner Temple provided historical background information about this project, details about which may be found in **Attachment I**, as he did about the process of its consideration by CHE to date. He stated that Commissioners' concerns about this project were primarily related to the lack of private monies to assist with its funding; the increase of its projected cost from \$19 million to \$38 million; and the lack of and/or timeliness of adequate supportive information provided to CHE for consideration.

Chairman Hofferth then opened the floor for discussion. A lengthy and comprehensive conversation followed during which many detailed questions were asked by Commissioners and specific financial and project information was provided by Coastal Carolina University officials.

Upon conclusion of the discussion, Commissioner **Temple** made a **motion** that, given the Commission's concerns about the long-term financial implications of this project, **the project be denied based on how it is currently being presented**. The **motion** was **seconded** by Commissioner **Settlemyer**.

Brief discussion followed during which Commissioner Love stated that the difficult process of examining this project had helped to shine the light on needed changes to the Commission's capital project approval process. Commissioner Kuhl also commented that the Commission is and will continue to be a strong supporter of Coastal Carolina University as it is of all the state's institutions of higher education and that this motion, if passed, was not meant as a "no" response but rather one of "you're not ready". Commissioner Temple concluded the discussion, stating it was the collective opinion of the Commission that additional information about this project be provided to the Commission by Coastal Carolina University.

A request for a roll call vote was made by Commissioner Seckinger. A vote was then recorded with **10 Commissioners voting in favor of the motion** (Hofferth, Settlemyer, Seckinger, Horne, Kuhl, Phillips, Temple, Lynn, Love, and Batson; and **1 Commissioner voting against the motion** (Parker). Commissioner Munns, did not vote due to his excused absence. Commissioner Whitaker, a non-voting member representing the Independent Institutions, was absent.

3. Adjournment

As there was no other business to consider, a **motion** was made (Temple), **seconded** (Settlemyer), and **carried** to adjourn the meeting at 7:57 p.m.

Respectfully submitted,
Beth B. Rogers
Beth B. Rogers
Recording Secretary

Attachments (I)

*Attachments are not included in this mailing, but will be filed with the permanent record of these minutes and are available for review upon request.

DRAFT

SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

1122 Lady Street, Suite 300

Columbia, SC 29201

10:30 a.m.

Minutes of the Meeting

March 3, 2016

Commission Members Attending

Mr. Tim Hofferth, Chair
Ms. Allison Dean Love, Vice Chair
Dr. Bettie Rose Horne
Ms. Dianne Kuhl
Dr. Louis Lynn
Mr. Charles Munns
Mr. Clark Parker (phone)
Ms. Terrye Seckinger
Dr. Jennifer Settlemyer
Mr. Hood Temple

Commission Members Absent

Mr. Paul Batson (excused)
Mr. Kim Phillips (excused)
Dr. Evans Whitaker

Staff Attending

Mr. Gary Glenn, Interim Executive Director
Dr. Argentini Anderson
Mr. Clay Barton
Ms. Camille Brown
Ms. Julie Carullo
Ms. Saundra Carr
Ms. Elizabeth Caulder
Ms. Carrie Eberly
Ms. Lane Goodwin
Mr. Gerrick Hampton
Ms. Trena Houpp
Dr. John Lane
Ms. Tanya Martin
Mr. Frank Myers
Ms. Yolanda Myers
Mr. Morgan O'Donnell

Ms. Vickie Pratt

Ms. Beth Rogers
Ms. Tanya Rogers
Ms. Laverne Sanders
Ms. Peggy Simons
Dr. Erica Von Nessen
Ms. Leslie Williams
Dr. Karen Woodfaulk

Guests

Ms. Beth Bell, Clemson University (phone)
Mr. John Busch, College of Charleston
Dr. Ralph Byington, Coastal Carolina University
(phone)
Mr. Tim Drueke, Winthrop University
Dr. Kris Finnigan, University of SC Columbia
Ms. Debbie Hammond, College of Charleston
Dr. Tara Horner, The Citadel
Dr. Debra Jackson (phone)
Mr. Mike LeFever, SC Independent Colleges &
Universities
President Glenn McConnell, College of
Charleston
Mr. Rick Moul, PASCAL
Dr. Chris Nesmith, University of SC Columbia
Dr. Jeff Priest, University of SC Aiken
Dr. Darlene Shaw, Medical University of SC
(phone)
Dr. Alice Taylor-Colbert, USC Palmetto College

Chairman Hofferth convened the meeting at 10:30 a.m. It was confirmed that the meeting was being held in compliance with the Freedom of Information Act.

1. Introductions

- Tanya Rogers

Ms. Rogers announced the names of the guests in attendance as listed above.

Commissioner Temple opened the meeting by recognizing President Glenn McConnell of The College of Charleston. He expressed sincere words of welcome and appreciation for his presence as he did for President McConnell's Senior Executive Administrator, Ms. Debbie Hammond, complimenting her for her long-time, dedicated service.

2. Approval of Minutes

- Tim Hofferth

A **motion** was made (Temple) and **seconded** (Seekinger) to approve the minutes of the February 4, 2016 CHE meeting. Commissioner Love requested that the three individuals identified as consultants in the attendance list of that meeting be corrected to identify them as temporary CHE employees. Commissioner Lynn also requested that his absence from the meeting be recognized as excused, given that a meeting of the Clemson University Board of Trustees had prevented his attendance at the February 4 CHE meeting.

A **motion** was then made (Love), **seconded** (Temple), and **carried** to approve the minutes of the February 4 CHE meeting as adjusted to incorporate the amendments as requested by Commissioners Love and Lynn.

3. Presentations

**A. CHE: A Catalyst for Change in South Carolina Higher Education
President Glenn McConnell, The College of Charleston**

Following opening comments provided by Chairman Hofferth during which he noted and thanked President McConnell for his tireless and significant service to the State of South Carolina as well as to The College of Charleston, President McConnell delivered remarks, providing suggested potential reforms to CHE that can better the educational experience colleges and universities provide for their students. A copy of his presentation may be found in **Attachment I**.

A period of questions and answers followed during which a variety of topics were discussed. Those topics included but were not limited to: the Lowcountry Graduate Center; the state's public agenda for higher education; a bond bill for higher education; requirements for LIFE scholarship eligibility; student career education and advisement as well as civic outreach and community involvement; course transfer and articulation; a governing board versus a coordinating board for higher education in South Carolina; and, meetings of the Presidents' Council.

In summary, the discussion revolved around the importance of collaboration and sustainability in higher education with the emphasis on student focus, accessibility, affordability, and inclusivity. Throughout the course of the conversation, President McConnell reiterated his support for the strengthening of CHE's coordinating and collaborative efforts, and Commissioners expressed their enthusiastic readiness and dedicated commitment to working together with the institutions toward the overall benefit of South Carolina's college and university students and the state as a whole.

Chairman Hofferth called for a five minute break in the meeting following the discussion with President McConnell, stating that, due to time constraints, the agenda of the meeting would be adjusted to defer **Agenda Item 3B**, the presentation on Workforce Supply and Demand, until the April 7, 2016 CHE meeting.

B. Workforce Supply and Demand

- Dr. Erica Von Nessen

This presentation was deferred as referenced above.

4. Chairman's Report

- Tim Hofferth

Chairman Hofferth began his report with a request that Commissioner Horne recognize the passing of Dr. JoAnn Boyd-Scotland, the late President of Denmark Technical College. Commissioner Horne's remarks follow.

We are deeply saddened by Dr. Boyd-Scotland's passing. Dr. JoAnn R.G. Boyd-Scotland was president of Denmark Technical College from 1993 to 2007 and later, she returned as president from 2011 to 2014.

Dr. Boyd-Scotland was an extremely dedicated and committed leader during her tenure at Denmark Technical College, assisting students - especially students from the rural areas of Orangeburg, Bamberg, Barnwell and Allendale counties - to attend college.

During her presidency, enrollment increased, Denmark Technical College's budget remained balanced, and the college was able to build a new library and educational technology center.

Earlier in her career and under her leadership, the School of Education at Lander University received the AACSU Christina McAuliffe Award for state and national curriculum leadership, and in 2000, she was the recipient of the SC Women in Higher Education Martha Kime Piper Award. Dr. Boyd-Scotland was the first woman to serve as the Board Chairperson for the National Association for Equal Opportunity (NAFEO) in higher Education and she served as a member of the Executive Committee for the State Tech Board's President's Council.

She was a very engaged community leader, and served on the Greenwood Chamber of Commerce, the Greenwood County Bank Community Advisory Board, the Demark Community Development Board, and the Tri-County Workforce Readiness Executive Board.

Dr. Boyd-Scotland is survived by her husband, the Rev. Dr. Robert M. Scotland. They are the parents of five children.

Again, we are very sad to hear of Dr. Boyd-Scotland's passing and she will be greatly missed by the higher education community in South Carolina.

A. Update on the House Education and Public Works Higher Education Governance Ad Hoc Committee and House Ways and Means Higher Education and Technical Colleges Subcommittee

Chairman Hofferth reported on activities related to the House Education and Public Works Higher Education Governance Ad Hoc Committee. He provided information about the summation of CHE's work to vet, analyze, and clarify its statutes; the FY 2015-16 budget currently in place; and the revised FY 2016-17 budget request which provides for funding of statutes for which there was previously no

budgetary coverage. Chairman Hofferth stated that the ultimate interpretation of CHE's efforts in this regard falls within the purview of the General Assembly.

Chairman Hofferth referenced the February 23, 2016 meeting of the Commission, specifically called for the purpose of considering an Interim Capital Project at Coastal Carolina University, as an example of what the Commission can accomplish on a regular basis if it is empowered with the proper resources.

Discussion followed during which Chairman Hofferth and other Commissioners expressed their thoughts about the importance of CHE being provided the adequate tools and resources in order to make wise decisions which will best benefit the institutions both individually and collectively, as well as the students of the state.

Concluding this discussion, Chairman Hofferth outlined next steps with regard to monitoring the path of current legislation concerning higher education governance as well as the FY 2016-17 CHE budget request. He noted that the job of Commissioners is to communicate and act as effective advocates for CHE.

Chairman Hofferth then provided a quick update regarding the SC Higher Education Foundation. Commissioner Temple explained that the Foundation's current status as a non-profit organization limited its ability to act as a supporting resource for CHE.

5. Vice Chair's Report

- Allison Dean Love

In order to help ensure that Commissioners are communicating with a uniform voice, Vice Chair Love stated that Commissioners should make Chairman Hofferth and/or Ms. Julie Carullo aware of any legislation-specific conversations they may have with members of the legislature.

Vice Chair Love reported that she had been working with Dr. Tom Layzell and Dr. Rich Rhoda who may return to Columbia to be present at the April 7 CHE meeting. She reported that some of the things that they hope to accomplish with regard to CHE's Public Agenda include: 1) talking with all members of the CHE staff as well as with members of the SC Education Oversight Committee; 2) having someone from the National Center for Higher Education Management Systems (NCHEMS) speak to the Commission about trends and demographics; and 3) helping the Commission set its goals.

Vice Chair Love referenced the CHE Action List, which had been shared with Commissioners via email on March 3, 2016, noting that work was in progress with regard to plans for the Commission's August 2016 Strategic Planning Retreat.

With regard to pending items, Vice Chair Love reminded Commissioners to file their 2016 State Ethics forms if they had not yet done so. She reported that Dr. John Lane had been assisting her with updating the CHE Master Calendar as well as with the CHE Action Item List. Vice Chair Love also reported that work on the acquisition of D&O insurance was continuing but was not yet final.

6. Update on Executive Director Search

- Allison Dean Love

Vice Chair Love reported she had recently communicated with members of the Executive Director Search Committee and had also touched base with Ms. Kim Aydlette, the Director of the Department of Administration, Division of Human Resources. She provided an update on the status of the Request for Proposal (RFP) for a search firm to assist state agencies, stating that it will most likely be 45 or more days before the committee would meet again to continue with the search process.

7. Interim Executive Director's Report

- Gary Glenn

Mr. Glenn reported that Wi-Fi access had been established for the Commission's main conference room and that information about a passcode assigned exclusively for use by Commissioners had been distributed to them. He stated Mr. Morgan O'Donnell had begun his work as CHE's Assistant Director for Fiscal Affairs on March 1, 2016 and that Ms. Carrie Eberly, also a relatively recent addition to the Fiscal Affairs staff, had provided him with invaluable assistance. Mr. Glenn then recognized Dr. Karen Woodfaulk who introduced Ms. Tanya Martin, a new member of the Division of Student Affairs staff working as GEAR UP Program Manager. Mr. Glenn made reference to a document regarding CHE's FY 2016-17 Budget Priorities, stating that Ms. Carullo would cover it during her report. He also commented that he had great expectations for the state RFP that was referenced by Vice Chair Love in her report. He stated that the development of this RFP was due in part in response to hurdles faced by CHE with the RFP it utilized in the earlier stages of the Executive Director Search.

8. Legislative Report

- Julie Carullo

Ms. Carullo reminded Commissioners that the full House would be debating the budget during the week of March 21. She stated that the Senate Finance Higher Education Budget Subcommittee would be meeting on Thursday, March 17 and CHE was scheduled to present. Ms. Carullo reported that the State Authorization Reciprocity Agreement (SARA) legislation was near completion and was anticipated to be sent soon to the Governor for signing. Ms. Carullo also provided an update on H.4145 concerning the creation of a workforce development and coordinating council, stating that the presentation to have been delivered by Dr. Erica Von Nessen at this meeting and postponed to the April 7, CHE meeting, provided a good framework of the CHE data on this topic. Ms. Carullo also reported that H.4833, the SC Governance Act, was scheduled to be considered by the Higher Education Subcommittee of the House Education and Public Works Higher Education Governance Subcommittee on Tuesday, March 8. With regard to appointments and reappointments to CHE, Ms. Carullo stated that the Chairman's appointment and the statewide at-large appointment of Mr. Devron Edwards had been screened by the Senate Education Committee and were waiting for Senate confirmation. She stated that the CHE appointments for institutional representatives were currently in the Senate Education Committee but had not yet been screened. Documents Ms. Carullo distributed and reviewed concerning CHE's FY 2016-17 Budget Priorities and a schedule of the Senate Finance Higher Education Subcommittee 2016 Budget Hearings may be found in **Attachments II and III**, respectively.

9. Committee Reports

9.01 Report of the Executive Committee

- Tim Hofferth

Chairman Hofferth stated there was no report from the Executive Committee.

9.02 Report of the Committee on Academic Affairs and Licensing

- Terrye Seckinger

There was no report from the Committee on Academic Affairs and Licensing.

9.03 Report of Committee on Access & Equity and Student Services - Jennifer Settlemyer

There was no report from the Committee on Access & Equity and Student Services. Commissioner Settlemyer reminded everyone that the Committee, originally scheduled to meet at 1:00 p.m., would be meeting following the adjournment of this CHE meeting.

9.04 Report of Committee on Governmental and Administrative Affairs - Dianne Kuhl

CONSENT AGENDA

A. Consideration of CHE Policies, Sections 1 and 2 of CHE Policies and Procedures Manual

Commissioner Kuhl provided information about the drafts of Sections 1 and 2 of the new CHE Policies and Procedures Manual, details about which may be found in **Attachment IV**. She stated that the policy section of the manual specifically deals with interaction at the Commissioners' level. With regard to the Communications Policy section, Commissioner Kuhl noted that the policy in no way intended to restrict Commissioners' individual ability to communicate with anyone. She stated further that when speaking as a member of the Commission as a whole, the policy is to speak with one voice and one message. She also clarified that this limitation does not prohibit Commissioners from speaking publicly about their own personal votes on any particular matter. Commissioner Kuhl also provided some clarification with regard to Commissioners' communication with members of the legislature and the media.

Presented by Commissioner Kuhl as a **motion** on behalf of the Committee to the full Commission for approval by consent agenda, **Agenda Item 9.04A** was voted on and **unanimously carried**.

B. Commissioner Pre-Orientation Process (For Information, No Action Required)

Commissioner Kuhl commented on **Agenda Item 9.04B**, details about which may found in **Attachment V**, was provided for information only.

9.05 Report of Committee on Finance and Facilities

CONSENT AGENDA

A. Interim Capital Project

1. Northeastern Technical College - Industrial Training Center Renovation & Expansion (Bennettsville and Pageland)

B. List of Capital Projects & Leases Processed by Staff for February 2016 (For Information, No Action Required)

Commissioner Temple provided brief comments about **Agenda Item 9.05A**, details about which may be found in **Attachment VI**. He stated that this item was presented as a **motion** from the Committee to the full Commission for approval by Consent Agenda. The **motion** was then voted on and the vote **unanimously carried**.

Commissioner Temple stated that **Agenda Item 9.05B**, details about which may be found in **Attachment VI**, was provided for information only.

In response to Commissioner Settlemyer's question about specific information institutions are required to provide to CHE with regard to project approval, Mr. Glenn referred to the Form A-1 and the Questionnaire, found on pp. 5-7 of **Attachment VI**, which are some of the tools currently utilized in the project approval process. He stated additional information about projects is requested from the institutions as needed and/or at the request of Commissioners. Commissioner Kuhl added that she and

Commissioner Batson were in the process of developing a comprehensive list of project approval requirements which will eventually be included in the Finance and Facilities section of the Commission's Policy Manual. Commissioner Love commented on the magnitude of the monetary value of the capital projects that come to CHE for approval on an annual basis, and Commissioner Temple confirmed that the value of those projects over the last six months had been over \$155 million. In conclusion of this discussion, Chairman Hofferth again emphasized the necessity that the Commission have the necessary tools and resources to accomplish the important tasks for which it is statutorily responsible.

10. Other Business

A. Executive Session, if needed, to Receive Legal Advice on Active Litigation and/or to Discuss Personnel and/or Contractual Matters

B. Public Session: Action on Executive Session Matters, if needed

At 2:15 p.m., a **motion** was made (Temple), **seconded** (Love), and **carried** for the meeting to go into Executive Session for the purpose of discussing personnel and contractual matters as well as to receive an update on D&O insurance coverage.

Vice Chair Love conferred briefly with Dr. Lane about items from this meeting that will need to be added to the CHE Action Items List.

The **motion** was then brought to the table and **carried**.

The meeting returned to regular session at 2:45 p.m. No action was taken following Executive Session.

11. Update on Commission Action Items

- Allison Dean Love

The update on Commission Action Items had been addressed by Commissioner Love as referenced above.

12. Adjournment of Business Meeting

As there was no other business to consider, a **motion** was made (Munns), **seconded** (Seckinger), and **carried** to adjourn the meeting at 2:45 p.m.

Respectfully submitted,
Beth B. Rogers
Beth B. Rogers
Recording Secretary

Attachments (VI)

*Attachments are not included in this mailing, but will be filed with the permanent record of these minutes and are available for review upon request.