

**MINUTES OF THE MEETING**  
of the  
***South Carolina Commission on Higher Education***  
***1333 Main Street, Suite 200***  
***Columbia, SC 29201***

**January 10, 2002**

**MEMBERS PRESENT**

Mr. Dalton B. Floyd, Jr., Chairman  
Ms. Margaret M. Addison  
Ms. Rosemary H. Byerly  
Ms. Dianne Chinnes  
Ms. Susan Cole  
Ms. Lorraine Dimery  
Ms. Cathy Harvin  
Dr. Vermelle Johnson  
Gen. Thomas R. Olsen  
Mr. Dan Ravenel  
Mr. Carl Solomon

**MEMBERS ABSENT**

Dr. Larry Jackson  
Dr. Harry Lightsey, Jr.  
Dr. David E. Shi

**STAFF PRESENT**

Dr. Rayburn Barton  
Ms. De'Nitra Brown  
Mr. Michael Brown  
Ms. Sandra Carr  
Ms. Julie Carullo  
Ms. Joellen Cook  
Ms. Lorinda Copeland  
Ms. Renea Eshleman  
Ms. Betsy Gunter  
Ms. Yolanda Hudson  
Dr. Lynn Kelly  
Ms. Lynn Metcalf  
Dr. Gail Morrison  
Dr. Mike Raley  
Mr. John Smalls  
Ms. Jan Stewart  
Dr. Lovely Ulmer-Sottong  
Dr. Karen Woodfaulk

**GUESTS**

Ms. Betty Boatwright  
Mr. John Bowman  
Dr. Dianne Bradstadter

Ms. Bridgett Burless  
Mr. Furman Clark  
Ms. Donna Collins  
Ms. Mary Jo Cook  
Dr. Anthony Coyne  
Dr. Robert Cuttino  
Dr. Leroy Davis  
Mr. Daniel Dukes  
Mr. David Fleming  
Dr. Jim Gilbert  
Mr. Bobby Gist  
Ms. Adella Glenn  
Mr. Jerry Glenn  
Mr. Eddie Gunn  
Dr. Tom Higerd  
Col. Curt Holland  
Dr. Sally Horner  
Dr. David Hunter  
Mr. Charlie Jeffcoat  
Ms. Karen Jones  
Ms. Star Kepner  
Ms. Dorcas Kitchings  
Dr. Carol Lancaster  
Mr. Russell Long  
Mr. Gary McCombs  
Mr. J.P. McKee  
Ms. Betsy McKenzie  
Col. Spike Metts  
Dr. Bob Mignone  
Mt. Tom Nelson  
Ms. Jackie Olsen  
Dr. Charlie Parker  
Ms. Rose Pellot  
Mr. Charles Shawver  
Mr. Wilbur Shuler  
Ms. Teresa Smith  
Col. Don Tamasik  
Mr. Jonathan Trail  
Mr. Richard Williams

**Members of the Press**

For the record, notification of the meeting was made to the media as required by the Freedom of Information Act.

**1. Introductions**

The meeting was called to order at 10:30 a.m. by Chairman Floyd. He welcomed everyone to the meeting and Mr. Charlie FitzSimons was then asked to proceed with the introduction of guests.

**2. Approval of Minutes**

Chairman Floyd called for a motion from the floor to approve the minutes as submitted. The **motion** was made (Olsen), **seconded** (Byerly) and **carried** to approve the minutes as submitted.

**Chairman's Report**

**-Chairman Dalton Floyd**

Chairman Floyd reminded everyone of the FIPSE Conference Thursday, February 7-Saturday, February 9 at Hilton Head Island. He asked Dr. Ulmer-Sottong to elaborate on plans for that conference. So far there are representatives from 13 states, people from the National Governors' Association, Education Commission of the States, several national speakers and 180 registered participants.

Plans are being finalized for the Campus Safety Conference Sunday, February 24-Tuesday, February 26 at Winthrop University. Dr. Woodfaulk was asked for a brief report. This is the first year there has been a joint conference with K-12. Truly a case of K-16 effort.

The annual Access & Equity Conference is scheduled for March 13-15 at Beach Cove Resort in Myrtle Beach.

**3. Committee Reports**

**3.01 Report of the Executive Committee**  
(No Report)

**-Chairman Dalton Floyd**

**3.02 Report of the Committee on Academic Affairs and Licensing**  
(No Report)

**-Ms. Dianne Chinnes**

**3.03 Report of the Committee on Access, Equity  
& Student Services**  
(No Report)

**-Ms. Sue Cole**

**3.04 Committee on Finance and Facilities**

**-Ms. Rosemary Byerly**

**A. Consideration of 2002-2003 Budget Revision**

**B. Regulatory Relief Task Force (ATT I)**

A Task Force was appointed by the Council of Presidents to study and recommend

changes so institutions could become more efficient and effective in the use of their limited resources. There were issues identified with specific recommendations. Some require agency changes and some require legislative changes. This report has been submitted to Dr. Davis of the SC Council of Presidents and was brought to the Commission as information only at this point. Ms. Byerly recognized the members of the task force and thanked them for their work.

Dr. Barton was recognized and explained that at the meeting of the Council, when this report was presented, he had indicated that the staff would recommend this report be endorsed by the Commission. Dr. Barton will still do that, with one exception (already discussed it with Dr. Davis). There is a recommendation dealing with accountability legislation (Act 255) the Commission will be advised not to support, since it contains program review and a number of things CHE is required to do by that Act. This was noted by a representative of the task force; and they will modify the report accordingly.

**C. Interim Capital Projects (ATT II)**

1. <u>Clemson University</u>			
	a. Harcombe Hall Serving Area Renovation	\$ 1,500,000	
Establish	b. Apparel Research Facility Addition	<u>600,000</u>	Establish
	Sub-total	\$ 2,100,000	
2. <u>College of Charleston</u>			
	a. Deferred Maintenance-Roofs	\$ 1,000,000	Establish
	b. Deferred Maintenance-HVAC	1,000,000	Establish
	c. Purchase of 84, 86 Wentworth St. and 14-A, 14-B St. Philip St.	2,000,000	Acquisition
	d. School of Business – New Building	<u>8,000,000</u>	Establish
	Sub-total	\$12,000,000	
3. <u>SC State University</u>			
	a. Fund Transfer	\$ 1,700,000	Fund Transfer
4. <u>USC-Columbia</u>			
	a. South Campus Housing – Phase III	\$28,500,000	Increase
	b. Sumwalt College Nano Center Renovation	1,250,500	Increase
	c. 1600 Hampton Street Acquisition	<u>19,600,000</u>	Acquisition
	Sub-total	\$49,350,500	
5. <u>Winthrop University</u>			
	a. Wofford Hall Renovation	\$ 1,718,000	Increase
6. <u>Aiken TC</u>			
	a. Health Sciences Center Building	\$ 1,000,000	Increase
7. <u>Tri-County TC</u>			
	a. Paving/Resurfacing/Landscaping	\$ 1,450,000	Increase
8. <u>Trident TC</u>			
	a. Complex for Ind. & Econ. Dev. Renov.-Phase II	<u>\$ 25,528,000</u>	Increase
	Total Interim Projects	\$ 94,846,500	

There were 14 projects considered. Ms. Byerly requested that #3 (SC State fund transfer) be considered last, and there be a separate recommendation for SC State. The remaining 13 projects were considered in one motion. Ms. Byerly reviewed the projects and, on behalf of the Committee on Finance and Facilities, a **motion** (Byerly) was made, **seconded** (Ravenel), and **carried** to approve the projects as presented.

Attention was returned to the project from South Carolina State University. This was an unusual request to transfer funds from SC State's deferred maintenance account to the completion of the 1890 facility. Ms. Byerly indicated that, although Dr. Davis had explained why this was necessary, the Committee was initially uncomfortable approving the transfer; however, there appeared to be no alternative but to transfer the funds since SC State would have to pay back the government loan within one year or lose the building. The government is basically saying "...give us the building or give us back the money."

On behalf of the Committee on Finance and Facilities, the following **motion** (Byerly) was made:

"The Committee on Finance and Facilities recommends approval of South Carolina State's plan to transfer \$1.7 million from its deferred maintenance account to complete the construction of the 1890 Extension Facility, provided South Carolina State submits to the Commission staff a written plan to repay, over time, the \$1.7 million to the deferred maintenance account."

The motion as stated above was **seconded** (Ravenel) and **carried**. During the discussion phase of the motion, Dr. Leroy Davis, President of South Carolina State University, was recognized and provided a brief history of the project since its beginning in 1994 as a result of a grant from the Department of Agriculture. The facility consists of offices and laboratories that will house 1890 extension personnel and provide training and outreach activities to persons of limited resources in South Carolina. SC State needs the facility and can use it for a lot of practical applications. Problems began when the contractor went bankrupt and stopped construction. This resulted in litigation which is still ongoing. However, the federal government has asked that either SC State pay to complete the building with its own funds within one year, or return \$3 million federal funds already invested in the building and demolish the incomplete facility. SCSU acknowledges there are serious deferred maintenance needs at the institution and endorses the Commission's recommendation to develop a plan to return the money to the deferred maintenance account. A plan has been developed and submitted to the federal government for completion of the project and transfer of residual funds from that project to SC State's deferred maintenance account.

On behalf of the Committee on Finance and Facilities, a **motion** (Byerly) was made, **seconded** (Ravenel) and unanimously **carried** to approve the transfer of funds.

#### D. Exceptional Capital Project Scores

Ms. Byerly reported that the Committee had discussed this subject extensively and

there were major concerns about criterion 3 (voted on in November) concerning enrollment. The majority of both the Facilities Advisory Committee and the Funding Advisory Committee had agreed on the new definition of criterion 3, and Commission passed it. Once staff applied it, however, a number of the scores went down, causing concern among institutions and Committee members. The major point of concern was that the legislature would see the drop in scores in a negative way. So, after much discussion, the following motion was approved unanimously by the Committee:

“The Committee on Finance and Facilities recommends the scoring criteria in place for fiscal year 2001 scoring process be used for the 2002 exceptional capital project requests, as indicated by the scores in the last column of **Attachment III**. The Committee also recommends that replacement projects be scored according to the 2001 criteria.”

The motion was **seconded** by Mr. Solomon and unanimously **carried**.

### **3.05 Report of Committee on Planning, Assessment and Performance Funding**

**- Gen. Tom Olsen**

#### **A. Consideration of recommended changes for Year 6 (2001-02) for Indicators 3E2 & 7D**

On behalf of the Planning, Assessment & Performance Funding Committee, Gen. Olsen made a **motion** that the Commission approve the following recommendation:

**Recommendation:** Upon further consideration of the data and concerns related to changes in the administration and requirements for some select examinations, the Committee now recommends that the Commission approve the following changes as initially recommended to the Committee for implementation in the current performance year (2001-02, Year 6) for Indicators 3E and 7D:

**Indicator 3E2a**<sup>1</sup>: (This indicator is applicable to the Teaching Sector Institutions only.) Defer scoring of this subpart measure and exclude from 7D data specific to this indicator for the current year and until the majority of students across institutions are taking the examination under the new requirements. This determination is to be made at a later date in concert with affected institutions.

**Indicator 3E2b**<sup>1</sup>: (This indicator is applicable to the Teaching Sector Institutions only.) Revise the standard for a score of “Achieves” or “2” for the current year and subsequent years from 80.0% to 89.0% to 75.0% to 89.0%. This revised standard is recommended for the next 3 years or until further review of data indicates needed revision.

**Indicator 7D**<sup>1</sup>: (This indicator is applicable to institutions in all sectors.) Revise the standard for a score of “Achieves” or “2” for the current year and subsequent years from 80.0% to 89.0% to 75.0% to 89.0%. This revised standard is recommended for the next 3 years or until further review of data indicates needed revision.

Additionally, it is noted that per concerns regarding exam data specific to indicator 3E2a (see above) and specifically to the DANB results, these data are also deferred

from inclusion in 7D results. DANB results are being excluded for this year only and a recommendation will be made at a later point regarding the inclusion of these data in future years.

<sup>1</sup>For institutions with teacher education programs, scores for the middle school pedagogy examination (PLT 5-9) were excluded in Year 5 and will be excluded again in Year 6. Curricula are being developed/adopted to support this new certification area.

The motion was **seconded** by Ms. Harvin, voted on, and **carried**.

**B.** Consideration of recommendations for Year 6 (2001-02) performance assessment of Indicator 1D/E

**Recommendation:** The Committee recommends for approval of the Commission the institutional scores for Indicator 1D/1E for the current assessment year, 2001-02, Year 6, presented in the chart in **Attachment V** as were initially recommended to the Committee.

On behalf of the Planning, Assessment & Performance Funding Committee, a **motion** (Olsen) was made, **seconded** (Harvin), and **carried** to approve the recommendation as stated.

**C.** Consideration of recommendations for the monitoring of non-scored indicators

**Recommendation:** The Committee recommends that the Commission approve the plan presented in **Attachment VI** as initially recommended to the Committee for monitoring the non-scored indicators.

On behalf of the Planning, Assessment & Performance Funding Committee, a **motion** (Olsen) was made, **seconded** (Byerly)), and **carried** to approve the recommendation as stated.

**D.** Consideration of the Strategic Plan for Public Higher Education in South Carolina

Dr. Lovely Ulmer-Sottong commented on changes needed in the Strategic Plan since the plan's approval by the Planning & Assessment Committee in December. She explained that staff had noted following the committee's meeting that the stated membership of 8-12 on the Implementation Task Force would not accommodate the number necessary to balance the committee with sufficient institutional representation. The stated membership of 8-12 as referenced on page 8 of the plan should be struck. Additionally, so as not to limit the meetings of this task force to accomplish their goals, there is a recommended change in the wording in the first sentence in the second to last paragraph of page 8. Please change to read: "The Task Force will be appointed following approval of the Strategic Plan and would meet *at least* twice each year—adding the words "at least."

**Recommendation:** The Committee recommends that the Commission approve the Strategic Plan for Public Higher Education in South Carolina as presented in **Attachment VII**, and to include the replacement wording noted.

On behalf of the Committee on Planning, Assessment and Performance Funding, the

**motion** (Olsen) was made, **seconded** (Byerly) and **carried** to approve the Strategic Plan with the noted revision.

**D.** Consideration of format of *A Closer Look at Public Higher Education in SC: Institutional Effectiveness, Accountability, and Performance, January, 2002*

Explanation:

The January 2002 edition of A Closer Look at Public Higher Education in South Carolina: Institutional Effectiveness, Accountability, and Performance is currently being prepared based on data submitted by the state's public colleges and universities. The proposed format is similar to last year's. The contents are organized so that the material follows the critical success factors used in performance funding, with both institutional effectiveness data and performance funding data cited. The following is the table of contents:

Introduction

Section 1 – Mission Focus

Section 2 – Quality of Faculty

Section 3 – Classroom Quality

Section 4 – Institutional Cooperation and Collaboration

Section 5 – Administrative Efficiency

Section 6 – Entrance Requirements

Section 7 – Graduates' Achievements

Section 8 – User-Friendliness of the Institution

Section 9 – Research Funding

Section 10 – Campus Based Assessment

Section 11 – Institutional Performance Ratings, June 7, 2001 (2000-01, Year 5 ratings to impact FY 2001-02 allocation)

As with last year's edition, the 2002 edition will be produced and distributed electronically to the members of the General Assembly, as required, to the institutions, and will be available on the Commission on Higher Education's web page.

Data for the publication will be presented in a similar format as last year, with charts and graphs used where possible to display data visually.

The Commission staff has requested that institutional representatives review an electronic draft of the report in order to catch errors and make technical corrections. Staff is in the process of finalizing the publication. The final corrected version is scheduled for distribution before January 15, 2002, as required by law.

**This is an informational item.** If there is no objection from the Commission, staff will proceed with publication of the report as required. There was no objection. Staff will proceed with publication of the report as required.

**4. Report from the Business Advisory Council**

**Mr. Larry Wilson**

Mr. Larry Wilson, Chair of the Business Advisory Council, gave a brief report on the recent meeting of the Business Advisory Council and their view of South Carolina Higher Education as it relates to Economic Development in the State.

**5. Presentation:** Dr. Dixon Durham

Midlands Technical College

2001 Governor's Professor of the year from the two-year institutions

The Professors of the year were scheduled to give their presentations to the Commission at the November meeting. Dr. Durham was unable to attend and was thus provided the opportunity to speak to the Commission today.

- 6. Other Business:** Chairman Floyd called upon Ms. Cathy Harvin to report on the November 26 Commission on Higher Education Foundation meeting. The Foundation is progressing toward the established financial need for this year, which is approximately \$93,000. The Foundation has received gifts from ChemNuclear, Bank of America, Dr. and Mrs. C. Edward Floyd, Mr. And Mrs. Dalton B. Floyd, Jr., Mr. And Mrs. William E. Odom, and Alex and Cathy Harvin. These are cash contributions, making up approximately 50% of anticipated expenses for adopted projects. There has also been a contribution of real estate from Mr. And Mrs. Dalton B. Floyd, Jr. which should not only provide support for the objectives this year, but establish a means to build toward future needs. Projects to be funded by the Foundation this year are: the Trustee Conference, the Safety Forum (now in progress), and a second Palmetto Fellows Reception to honor those individuals who have distinguished themselves as Palmetto Fellows. A summer institute for faculty has been added to the efforts of the Foundation this year, as has a housing supplement for the Executive Director.

**7. Report of the Executive Director**

**Dr. Rayburn Barton**

- ◆ Highlights from the Governor's Lottery Proposal: \$40 million for endowed chairs
- ◆ Free tuition, yet to be defined, for two-year institutions
- ◆ \$12 million for technology, particularly for the teaching sector and the two-year colleges.
- ◆ In summary, there are scholarships, tuition for not only the two-year sector but also an increase in LIFE, and there is the recommendation for endowed chairs for the research sector and technology. An item has also been included to support administrative costs of implementing scholarship programs. For the past few years, programs have continually been added under the responsibility of the Commission without additional support to implement them.
- ◆ The Governor is also recommending funding for the EPScOR program and the academic faculty incentive.

- ◆ Regulations for the Palmetto Fellows are under revision with regard to how the money is distributed. Once those revisions have been completed and are in place, the Commission will be fully informed.
- ◆ There will be a retreat for the Commission Executive Committee, the Commission on Higher Education Directors, and Ms. Cathy Harvin as President of the Foundation, on January 18 at the Citadel, with a social the evening before at the Mills House. Spouses are invited to the social.

## 8. Other Business

**Adjournment:** The meeting was adjourned at 11:45 a.m.

Respectfully submitted,

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Betsy R. Gunter  
Recording Secretary

Attachments I-VII

\*Attachments are not included in this mailing, but will be filed with the permanent file of these minutes and are available for review upon request.